

BARSTOW LOG

SERVING MCLB DURING TRANSITION AND CHANGE

Vol. 5, No. 10

Marine Corps Logistics Base Barstow, California

January 18, 2001

Commentary

Trust, communication key building materials in maintaining the structure of the Corps.

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Check out the new Marine Corps homepage.

<http://www.usmc.mil>

BARSTOW LOG

<http://www.barstow.usmc.mil>

BofA reporting delinquent credit accounts

By LCpl. Joshua Barnhardt
BARSTOW LOG staff

Marines and civilians alike may now see adverse effects on their credit rating for delinquent bills on government credit cards.

The Bank Of America is now exercising their right in the existing contract with the military to report delinquent payments on Bank of America charge cards used to perform official travel to National Credit Bureaus, according to MARADMIN 009/01.

The card is probably better known to Marines as the credit card used when on Temporary Additional Duty.

The Bank of America will report accounts that are cancelled or charged off.

According to the message, charged off accounts are defined as accounts that are over 210 days past due. They have been referred to collection agents and written off as bad debt due to non-payment.

The Bank of America has previously not been reporting information about bad accounts to credit agencies. They are starting now, so even if a someone has had a previously cancelled or charged-off account that is still unsettled, it will be reported.

The message states that all accounts that have been charged off since December 1998 will be reported to National Credit Bureaus by January 31.

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Official USMC photo

Commandant of the Marine Corps Gen. James L. Jones (left) and Major Gabriel R. Patricio, Marine Corps Systems Command, examine the prototype camouflage uniform that Marines will wear in the new millennium. The new uniform will undergo field testing at Marine Corps Base Camp Pendleton, Marine Corps Air Ground Combat Center Twentynine Palms and Marine Corps Base Okinawa.

Sailor of the Year is more than qualified

By LCpl. Cory Kelly
BARSTOW LOG staff

"It's all I've ever known," HN 2nd Class, David Allen Pope said about his life in the Navy, shortly after claiming his role as the Branch Medical Clinic's Sailor of the Year.

Those words carry more truth than

one would expect for the Leading Petty Officer of the BMC's administrative office, whose life in the Navy began at day one. He was born and raised in the Navy's cradle and, October 3, 1988, he began making a career out of it.

The San Diego native's first duty station was with 3rd Reconnaissance Battalion, 3rd Marine Division

Okinawa, Japan, as a squad corpsman - a duty that would set the pace for his next 12 years.

Pope attended operation "Team Spirit" in Korea in 1989, deployed to operation "Desert Shield/Storm" in 1990 and provided expertise as a supply inspector for the 1st Marine Division, Camp Pendleton, Calif., under the Division Surgeon in 1992.

That glimpse is just the short end of the stick.

He worked with an Explosive Ordnance Disposal unit at Naval Weapons Station, China Lake, Calif., in 1993, then in 1994, he volunteered for six months in Zegreb, Africa in support of operation "Provide Promise."

Pope earned his Aircrew wings at Marine Corps Air Station El Toro, Calif., and qualified as a crew chief on the CH-46 helicopter in 1997 and deployed with the 11th Marine Expeditionary Unit in 1998 where he participated in a Non Evacuation Order in Eritrea, Africa.

Now, almost thirteen years in, he is making his presence known at MCLB. A presence he has been establishing since he stepped on base in June 1999.

"I remember very clearly [when I first met him] ... and if you've even seen him in his uniform, he has a whole chest of ribbons. I have probably never seen anybody who has as many ribbons as he does," HMC Stefan Ericksen, Leading Chief Petty Officer of the BMC, said.

"I have been in [long enough] to know that sometimes it is just a matter of being in the right place at the right time, so I didn't what to make any first impressions off of just appearance," Ericksen said. "But actually what he wears on his uniform certainly represents what type of sailor he is."

"He is pretty much our top Petty Officer at the clinic."

Pope's seniors mark him as an outstanding sailor not just because of the dedication he applies to his regular duties but because of the his overwhelming hard work and stick-to-itiveness with collateral duties as well.

"What's really impressive about Pope is the amount of secondary duties he has volunteered for," Ericksen said.

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Photo by LCpl. Cory Kelly

Hospitalman 2nd Class David A. Pope, Leading Petty Officer for the Branch Medical Clinic's administrative office, practices a little before his billiard team, "Sunny's Navy" go head to head with another league team at Sunny's Tavern January 12.

Is there really anything wrong with the Corps?

By LCpl. Cory Kelly
BARSTOW LOG staff

The 32nd Commandant of the Marine Corps Gen. James L. Jones recently asked as a "Question to the Corps," what shortfall does the Corps have that contributes to the rising fatality rates?

To answer this, one would have to take a painful look into the basic building blocks of the Corps. Luckily enough, the answer to the Corps' safety concerns may very well be the answer to a number of the Marine Corps problems. But in saying this, one would have to assume or understand that the Marine Corps hasn't achieved perfection; that there really is something wrong, and that, well, there are problems with the Corps.

But, if there are problems, then how can the infrastructure of the Marine Corps continue to be the granite image of precision and excellence our nation has believed in and the world has respected for so many years?

After all, the principles that make up the Corps are almost flawless, having been mimicked and imitated by corporate legends here at home and militaries throughout the world as a model of perfection.

Analogy anyone?

Suppose the Marine Corps is nothing more than a building.

When drawing the plans for a building, an architect works through every mathematical equation possible to ensure his product stands tall against the gales and furies of weather and time and is something to have pride in.

So, years down the road when the foundation fails and the building crumbles it is almost never to be found that the cause of the collapse is from the miscalculations of the architect. Instead, it is realized that a weak link created during the construction of the

building toppled the masterpiece.

More often than not, it is the joints, the buttresses, the links between the individual beams, rather than the beams themselves that were the failing factor.

This rings true with people as well. If the pieces don't connect then they don't bond, and they can't rely on one another to bear a load.

Just as buildings need positively secured joints and buttresses, a machine such as the Corps needs communication to thrive.

Experience in war tells us if that crippling the enemy's communications makes him a less effective fighter. Defense officials have argued, almost without opposition, that the key to winning today's wars lies in the ability to effectively destroy the opponent's avenues of communication.

So what do joints, buttresses and defense officials have to do with what's wrong with the Marine Corps?

Every Marine has his own opinion of what is wrong with the Marine Corps. Ask him behind closed doors, and he'll spill his guts. He'll let you know what he thinks is the problem.

Everywhere there are whispers about what is the real problem.

But what if there is nothing wrong with the Corps? What if the Corps is a perfect structure? A gritty, 225-year-old, tradition-fed, constantly evolving machine?

What if, as the machine has grown through time being renovated and evolving into what it is today, the architects who molded and pieced together its structure were right? It works.

And the only reason the structure is not working as well as it was designed to is the lack of trust in the structure.

The lack of communication.

The whispers.

The Marine who knows what's wrong but doesn't care enough to fix it.

It's the idea that because you are young and inexperienced you have nothing to offer the aged and practiced.

It's the idea that the elder generation of Marines has ripened and finished learning, and the newest generation of Marines is too brittle and weak to ripen at all.

It's the corporal in charge of field day who looks at his Marines like they are idiots and treats them accordingly which, in turn, causes them to look at him in the same light.

It's the private who goes to his first duty station with an altered image of the Corps, wanting, needing and expecting every sergeant or gunny to be a great and inspiring leader, then ultimately waking to the awful realization that not every noncommissioned officer is a picture-perfect role model.

It is the gunny in his office whispering to the staff sergeant about the lieutenant's inexperienced decisions, while the lieutenant goes to the captain explaining how his gunny is too old to learn new tricks.

The list goes on and on, all the while revolving around a lack of trust and communication.

The fact is many NCOs and officers don't trust their young Marines, and a majority of the Corps' young Marines don't trust and/or respect their seniors.

Does anyone see the glitch? Why would you trust someone that doesn't respect you to do a job or do a job for someone who doesn't trust you? It's an endless cycle.

An endless cycle begun, built upon and continued through the lack of communication. Contrary to popular belief Marines are

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Learning from God, one another

By Lt. Cmdr. Elmon R. Krupnik
Base Chaplain



This past week I attended the prayer breakfast for the commemoration of Dr. Martin Luther King, Jr., held at the Marine Corps Logistics Base.

The guest speaker was Reverend William David Phears, Jr., D.D. Mr. Phears spoke about how we acquire our education.

Deuteronomy 6:6-7 states, "These commandments that I give you today are to be upon your hearts. Impress them on your children. Talk about them when you sit at home and when you walk along the road, when you lie down, and when you get up." We have a

responsibility to our children to discuss the things of God with them. (How else are they going to learn?) We also have a responsibility to talk about the things of God with each other. (How else are we going to learn?)

Learning from each other requires us to get to know each other to understand each other. That may require us to let some barriers down and risk being vulnerable. However, when we allow ourselves to be vulnerable, we open ourselves up to being willing to make positive changes in our lives (not just change for change's sake) by learning from each other.

Let us not be afraid to share with others the things that we have learned from God and from life, because that is how we grow as individuals and as a community.

Blessings to all,
Chaplain Krupnik

Just doing my job ...

Master Sgt. David W. Vanhovel, acting range safety officer, takes a look down range to make sure his team members are hitting black. Vanhovel is the point of contact for the base rifle and pistol team, so he takes an active role in their marksmanship skills. He said, "Anybody that wants to shoot, can shoot. Just let me know."

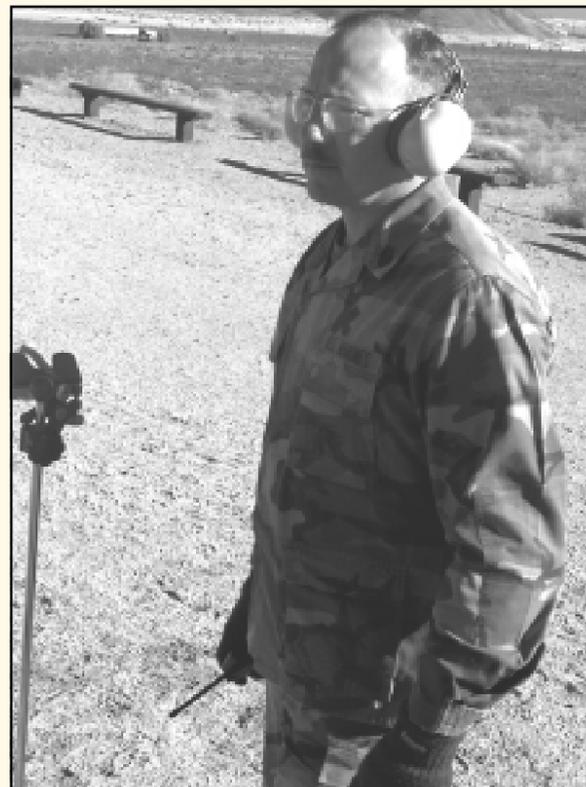


Photo by LCpl. Cory Kelly

Chapel Hours

Protestant Sun. 8:30 a.m.
Catholic Mass Sun. 10:30 a.m.

Confession services
before Mass

Yermo Bible Study

Wednesday 11 - 11:30 a.m.

At the Colonel's Workshop
For more info call
Don Brooks at 577-7165.



Marine Corps Logistics Base Barstow, California
Colonel Mark A. Costa, Commanding Officer
Public Affairs Staff

Public Affairs Officer/Executive Editor:
Public Affairs Chief/Managing Editor:
Press Chief/Editor:
Correspondent:

PA Support Clerk:

Bill Bokholt
GySgt. Frank Patterson
Sgt. Brian Davidson
LCpl. Joshua Barnhardt
LCpl. Cory Kelly
Bertie Dailey

The editorial content of this newspaper is prepared, edited and provided by the Public Affairs Office of Marine Corps Logistics Base Barstow, California. Mailing address: Commanding Officer (B130), Command Headquarters, Marine Corps Logistics Base, Box 110100, Barstow, CA 92311-5001. The Public Affairs Office is located in Building 15. Phones: (760) 577-6430, 577-6450, 577-6451, FAX 577-6350, DSN prefix 282.

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For information on advertising in BARSTOW LOG, contact Paul Kinison of Aerotech News, Lancaster, Calif., phone: (661) 945-5634.

NEWS BRIEFS

"News Briefs" is designed to disseminate information to the MCLB Barstow community. Submissions should include a point of contact and phone number, and be received by noon, Friday for the next issue. Submit news briefs via e-mail to editor@barstow.usmc.mil.

VITA program

The time for filing taxes is once again around the corner.

"Last year's tax assistance program was a great success in providing a major quality of life benefit to our military community with 20 Marine Corps tax centers in the United States and Japan electronically filing [more than] 70,000 returns," writes the Commandant of the Marine Corps in his White Letter Number 9 - Electronic Income Tax Filing Program. "Marines and their families saved [more than] \$6 million in tax preparation fees; an average savings of almost \$84 per Marine."

The Volunteer Income Tax Assistance (VITA) program, which is run by the Staff Judge advocate's Office,

has military and civilian volunteers dedicated to helping military personnel, retirees and their respective dependents file their income tax returns. VITA allows these personnel to avoid the sometimes hefty processing fees civilian agencies charge.

All VITA representatives have undergone an extensive training program on filing tax returns. VITA representatives have been trained in all aspects of Federal and California law to offer the best help to personnel.

Watch this space in the future for a list of VITA representatives.

If you would like to volunteer for VITA, or to get more details, contact SSgt. Johnny Garcia or Jacque Fadeley, 577-6874.

Hazardous Waste Labeling Procedures

The Hazardous Waste portion of the Hazardous Material Management System will go into effect in March, not January as previously reported by the BARSTOW LOG.

According to Hazardous Waste Manager Dave Toussseau, unforeseen problems with the program were found January 2 when personnel tried to use the system. The company contracted to operate the program was contacted, but they will not be able to repair it until some time in March.

Until the program is fixed, Hazardous Waste labeling will continue as in the past.

For more info call 577-6758.

Career Assessment

Leave it to the good folks in the Personal Services Division's Career Resource Management Center to help watch out for your future.

They are holding a Career Assessment workshop February 1 from 7:30-9:30 a.m. and 11:30-1:30 p.m. at Building 129.

Attendees will do an Interest Inventory which enables individuals to know

themselves better and focus on the work best suited for their aptitude, abilities and temperament.

Make reservations early because the workshop is limited to five people at a time. Registration is on a first-come, first-served basis.

For more information or to register, call 577-6533.

Warrant Officer Programs

The Marine Corps Recruiting Command is accepting applications from active duty Marines for the FY02 Enlisted to Warrant Officer Program from now until March 3 according to MARADMIN 627/00.

The WO program is designed to provide the Marine Corps with technical specialists who perform duties requiring extensive knowledge of a particular Military Occupational Specialty. Applicants must be technically and professionally qualified to serve in certain MOSs to qualify for the program. Details are available in MARADMIN 627/00

The Warrant Officer board convenes June 3 for approximately four weeks. Six to eight weeks after the board, appointees' names will be released through a

101 things you should never ask a Marine to do

By E. Temple



Never ask a Marine to go to the beach.

MARADMIN message.

For more info contact 1stLt. Leah L. Conley, base adjutant, 577-6155.

Super Bowl Party

When it comes to parties, trust the Consolidated Club System here to blow the roof off the house.

The Oasis and Enlisted clubs are hosting a party for Super Bowl XXXV January 28. The clubs are serving snacks, and a prize drawing will be held after the game.

For more info, call GySgt. Russell S. Rayford, 577-6963.

Tube News

Semper Fi: The long-awaited television movie is scheduled to air on NBC February 4. The two-hour show, produced by Steven Spielberg, was originally planned as a pilot for a television series featuring young men and women from diverse backgrounds who undergo the Marine Corps recruit training transformation. NBC executives have decided against developing the series at this time.

Suicide Missions: 1st FAST Company has been working with Digital Ranch Productions on a terrorism re-

sponse story for the History Channel's Suicide Missions series. The Marine Corps is featured as the final act, distinguishing between "counter" and "anti-terrorism" units.

The show airs tonight on the History Channel.

60 Minutes: CBS' long-running news video magazine is researching and developing a comprehensive story about the MV-22 Osprey. Representative Curt Welden and several family members of Marines who died in the April 8 crash in Marana, Ariz., have been interviewed for the story. The story is expected to air Sunday.

CWRA trip

The Civilian Welfare Recreation Association is planning a trip to the J. Paul Getty Museum in Los Angeles Saturday.

The bus leaves the base gym, Bldg. 44, at 6:30 a.m., stopping at the Victorville IHOP at 7:15, and returns to base at 10:30 p.m.

There is a \$10 fee for transportation. Museum entry is free.

Contact the following CWRA members for reservations:

Name	Phone
Dan Keim	577-6614
Frederico Molino	577-7210
Ed Guz	577-6183
Vince Chavez	577-7731
Richard Tusing	577-6492
Ed Frey	577-6940
Ernie Hawkins	577-7046
Barbara Kent	577-7382
Barbara Kulseth	577-6771
Tangia Joseph	577-7230
Bruce Rowe	577-7207
Cliff Acles	577-6896
Wrayanne Huddleston	577-6714

Teen Summit

Headquarters Marine Corps is seeking a few good teens to participate in the 2001 Marine Corps Teen Summit May 4-8 at the Xerox Document University, Leesburg, Va.

The 2001 Teen Summit goal is to identify teen issues and propose solutions.

The summit affords teens the opportunity to "speak up," identify teen issues and concerns, develop leadership skills, and to address future priorities for youth and teen programs throughout the Corps.

For more information, call the MCCS Children and Youth Service Program Administrator, 577-6473, or Program Director, 577-6059.

Marine Online

Marine Online provides information for both officers and enlisted about where they have an opportunity to be stationed according to their Military Occupational Specialty.

Check out the Web site at <http://www.mol.usmc.mil>

Civil War

Calico Ghost Town is holding their annual Civil War days February 17-19.

Call 1-800-TO-CALICO to verify times of events or check their Web site at <http://www.calicotown.com>

Earth Day

The Bureau of Land Management Barstow Field Office and the City of Barstow invite the public to participate in a planning strategy meeting to discuss and help organize community activities in observance of Earth Day. The meeting is January 26, 1 p.m., at the Desert Discovery Center, 831 Barstow road.

All are invited to contribute ideas and participate in the organization and planning of this year's Barstow community "Earth Day Garden Party" celebration. Together we can make a difference.

For more info, call Rose Foster, 252-6011, or Belinda Barbour, 256-3531, or visit the Web site at <http://www.ca.blm.gov>.

Military Scholarships

The February 15 deadline is fast approaching for students to apply for \$1,500 scholarships in a new program funded by manufacturers and business

Job Watch

Annc No.	Title/Series/Grade	Open	Close	1st Cutoff	Location
DEU-644-00	Supervisory General Engineer GS-0801-13	12-27-00	01-26-01	01-10-01	MCLB Barstow
DEU-647-00	Electronics Worker WG-2604-08	12-28-00	01-26-01	01-12-01	MCLB Barstow

Applicants interested in announcements beginning with DEA or OTR should submit their resume to:

Human Resources Service Center, Southwest
ATTN: Code 522 (announcement number)
525 B Street, Suite 600
San Diego, CA 92101-4418

For more information concerning public job announcements visit the Self-Service, Bldg. 37, Monday through Friday from 7 a.m. to 3:30 p.m. or call the Human Resources Office 24-hour employment information line at 577-6919.

If you have Internet access, browse to <http://www.usajobs.opm.gov>.

For information regarding Open Continuous Merit Promotion announcements point your browser to <http://www.donhr.navy.mil>

FSDB employee volunteers time, improves life for others

By LCpl. Cory Kelly
BARSTOW LOG Staff

There is much to be said about those who give of themselves to the people around them. Those kind-hearted individuals that make public service a part of their life.

They wrestle time, day in and day out, so they can help those they don't know nor will ever meet. One base employee might just be the epitome, nay the spokeswoman of that service- and volunteerism-driven genre of people.

She doesn't strive to make it service and volunteerism a part of her life. It is, without a doubt, a very large chunk of who she is and what she's about.

Her name is Saber Mary E. Louise Bacca-Brannon, which joins the name she was given at birth and the name given to her by a medicine woman in 1989.

She is the Quality Control Officer for the Fleet Support Center, and says she wouldn't know what to do with herself if she didn't do everything she does.

Each day for Brannon, a Belen, N.M., native, begins quite a bit earlier than that of the average Marine. Even though term "zero-dark-thirty" might not be that familiar to her, she experiences it just about every day – weekends included.

A regular workday for Brannon could play out like this:

Waking at 3 a.m., she makes her way to her stables, then feeds and waters a total of 12 horses.

At 6 a.m., she comes to work.

At 9 a.m., she goes to the Yermo annex's gym for an hour where, holding a billet as a physical trainer, she helps people exercise more efficiently.

At noon, Brannon returns to the gym to continue performing her duties as a physical trainer, grab a bite to eat and prepare for her Master's degree.

Sometime between 3 and 5 p.m. she will leave work, and either go back to the gym for a bit, or go straight home. Upon arrival at home, she changes into her jeans and spends three or four more hours training, exercising, feed, mucking stables and doing everything else entwined with the care of her horses.

Enroute to completing the last mission, she teaches horsemanship to exceptional children, instructing students on everything from Washington poles to Texas barrels and Figure Eight to Single pole.

And somewhere between studying, grabbing a personal

moment and swallowing some dinner she slips into a heavy sleep to do it all again in six hours.

Weekends and days off for Brannon are usually a little more complex as she battles long distance running, counseling for Teenagers Against Substance Abuse, low impact aerobics and volunteering to work third shift for Citizens On Patrol – a duty she has been extremely active in the last couple of years.

She graduated from the Sheriff's academy in 1998 and has since worked the equivalent of 35, 40-hour weeks of volunteer hours for the association.

Brannon says this is the way she has always been, and seemed to imply that an imperative to serve others is in her bloodline, as most of her family is incredibly activity oriented.

Her father ran triathlons and marathons, among other things, and she helped him train - she even participated in a couple of triathlons and a few marathons herself. He worked here for 40 years and recruited for the Army National Guard on the side.

One of her brothers is a body builder and has a ministry on top of his job at Maintenance Center Barstow. It seems everyone in her family has a hobby or six of their own.

When raising her son, Mark Nickerson (an Army specialist now stationed at Fort Bragg, N.C., as a heavy wheel mechanic for the 18th Airborne Corps), she did everything he did.

"Everything he wanted to get involved in, I got involved in. If it was baseball, I coached baseball. If it was soccer, I coached soccer. And if it was football, I was a team mom," Brannon said.

Another endeavor was photography for the teams her son played for. An endeavor that eventually led to her following the Marine Corps Mounted Color Guard at times to take pictures of such events as the Rose Bowl.

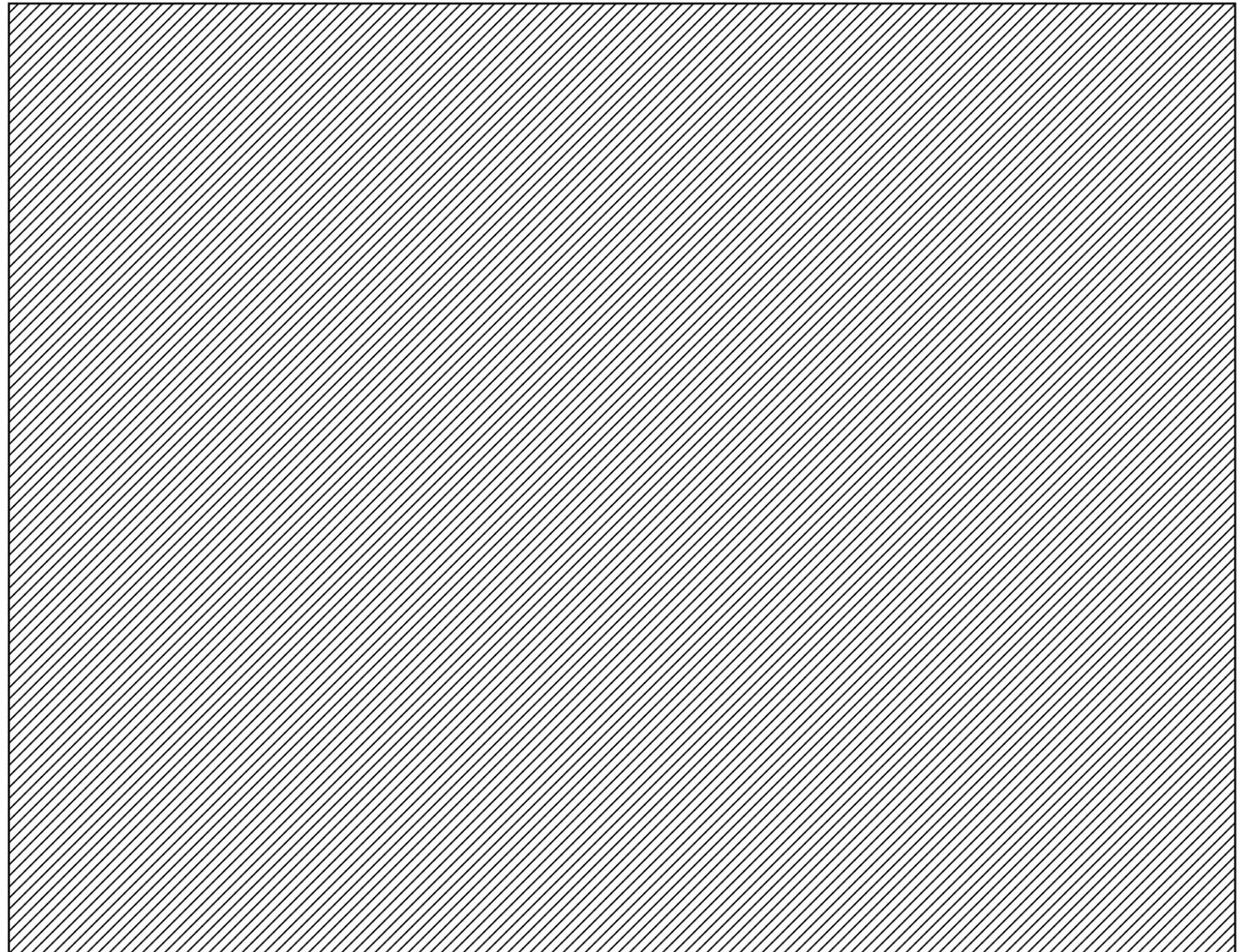
She breeds horses for the American Paint Horse Association. She is a life time member of the American Quarter Horse Association and takes pride in the

See BRANNON Page 5



Photo by LCpl. Cory Kelly

Saber Brannon, Quality Assurance Specialist for the Fleet Support Center, takes what might possibly be her only time off Friday to pose for a photo. She sits behind a desk she has matted with family photos and in front of a image that reminds her of a very special medicine man she knows. An inscription on the image reads, "I am the singer of dreams. I am the son of thunder. I am the vision master."



Life is tougher than Marines think they are

Submitted by
The Marine Corps Safety Center

"The Sands of Iwo Jima"; one of our favorite movies.

Who can forget one of John Wayne's most famous roles as Sgt. Stryker? That rough, hard-charging NCO just trying to keep his Marines alive through the next battle.

What would the sergeant think of his Marines today? He would publicly commend the continued high standards and combat readiness, while privately bothered about the tragic, unnecessary loss of people, machines and time due to mishaps. Can you imagine his comments?

- A Marine was riding an off-road motorcycle without a helmet or vest and attempted to cross a four-lane U.S. highway without stopping. A van hit him at 55 mph.

- A Marine was hit by a car while reserving a parking spot by sitting in it.

- A Marine drinking alcohol and inhaling Glade air freshener went into convulsions, stopped breathing, and later died from cardiopulmonary arrest.

- A Marine was driving on an interstate at 70-75 mph when he lost control and rolled the vehicle six times.

- A Marine was driving fatigued at 1 a.m., fell asleep and drove off the road and the vehicle rolled several times and then caught fire.

- A Marine did not follow unit Standard Operating Procedures and as a result accidentally discharged a round into his leg.

- During a night ambush, a Marine placed

two illumination simulators in his pocket with six 5.56 blank ammunition rounds. As he reached into his pocket to retrieve an illumination simulator, it ignited, which in turn ignited the other simulator and the rifle rounds, causing second-degree burns.

- A MK-19 misfired after expending 30-35 rounds. Immediate action was performed and failed to clear the misfire. The safety NCO cleared the weapon and chambered another round, without conducting a bore check. The gunner fired and the barrel exploded causing severe shrapnel wounds to his left thigh and femoral artery and lacerations to the face.

Unfortunately, these events do not come from the script of a John Wayne movie. They come from some of the numerous mishap reports we received almost daily. Can you imagine the disapproving look and biting comments that Sgt. Stryker would have for his Marines if he saw this?

Everyone knows the purpose of any safety program is to preserve human and material resources, and we do this by establishing programs and policies to prevent damage and injury. The objective is to enhance our operational readiness so we can effectively and economically accomplish the mission. Given that we are committed to a culture that involves taking risks, the Marine Corps has taken extraordinary care to control these risks and minimize death or injury to our Marines and Sailors by establishing safety programs and safety officers.

Tremendous effort has been put forth to do this. However, there is an element within

the Marine Corps that shows little regard for these efforts as they continue to be killed and injured. The cause of this can only be characterized as poor judgment or "stupidity."

Through various safety programs and continual leadership awareness, the Marine Corps has made incredible strides in several areas of mishap prevention by educating and training and ensuring that our leaders can identify and eliminate hazards. Since 1993, our annual fatalities and injuries have dropped by almost 50 percent in all areas, but motor vehicle mishaps continue to be our biggest foe.

Annually, the Marine Corps experiences a real loss of people and assets attributed to accidents of approximately \$287 million. The past five years totals more than \$1.4 Billion. This is an incredible amount of money that could be put to far better use than paying off death gratuities and replacing equipment.

This real loss of Marine Corps capability simply can not be sustained in the years ahead. In ALMAR 192/95, the Commandant addressed this loss of life and assets and fully supported an integrated program of force protection and mishap prevention at all levels. This is essential to preserving the Marine Corps and our critical warfighting capability.

This recurring loss of life and injury sustained by our Corps each year is the kind of carnage that should only be felt by our nation's foes.

The key elements to preserving our Corps is based on accountability, awareness and leadership.

This message must be continuously reinforced for all Marines and Sailors and must be heard loudly and clearly.

BRANNON from Page 4

knowledge that some of the horses she trains go on the High School Rodeo Circuit and Team Roping Association of California.

In her father's footsteps, the avid runner was a member of the High Desert Running Club and ran the San Francisco Marathon three years in a row.

Brannon is now 50 and still kicking harder than the average person half her age. She reluctantly said she bought her first television set five years ago and claims she rarely uses it.

Her son, Mark, doesn't find that hard to believe as she, "... has always been really busy. She is always more concerned about others than she is about herself. She keeps herself pretty wrapped up in the things she does."

One thing she enjoys being wrapped up in is her studies about Indian tribes. Her father was part Navajo Indian and her mother part Isleta Indian, but she studies the Piute (from the Arizona area), Blackfoot and Lakota (from the Indiana area) tribes.

"Why I study those tribes? I have no idea. That's just the direction I went," she said.

Aside from all that, Brannon is a zealous learner. She has studied at the Chapman, Riverside, Rockhurst, and Air Force Institute Universities and the Barstow Community College.

Brannon is but one woman – one woman with many lives, whose dedication to personal growth and the growth of others is simply, for lack of a better word, amazing. And if ever there was to be a poster woman for service and volunteerism, it would probably be wise to make that woman in the image Saber Brannon.

BofA from Page 1

"Commanders are requested to ensure all cardholders understand that their personal credit record may be adversely impacted if they allow their Bank of America travel charge card to be cancelled or charged off."

"Cardholders must also understand that if their account is reported as delinquent to the credit bureaus, it can take years to restore a good credit standing even after their account has been paid in full."

Some personnel are confused on how the card works. When a person goes on

TAD, he uses the card for any expenses he may have such as hotel bills or food.

When the person returns from TAD, the amount of money they put on the card is put into their account. They use that money to pay the credit card bill.

"The amount is determined by completing a travel claim when you return, then you will receive a bill in the mail," said 1st Lt. John Norris, finance officer.

A Marine is required to have a card if he goes on TAD more than twice a year, said Norris. If the card is cancelled, a traveler will have to do it the old-fashioned way by setting up a cash advance.

POPE from Page 1

Shortly after arrival he became a certified fitness trainer to help streamline and improve the Command Physical Readiness Test program, according to Ericksen.

He also wears hats as the Command Watch Bill coordinator, the Command Operational Commitments coordinator, and the Command TASO.

Another hat he wears is as the team captain of "Sunny's Navy," the command's billiard team that plays out at Sunny's Tavern – he said he likes wearing this hat a little more than the others because it is all about fun and games.

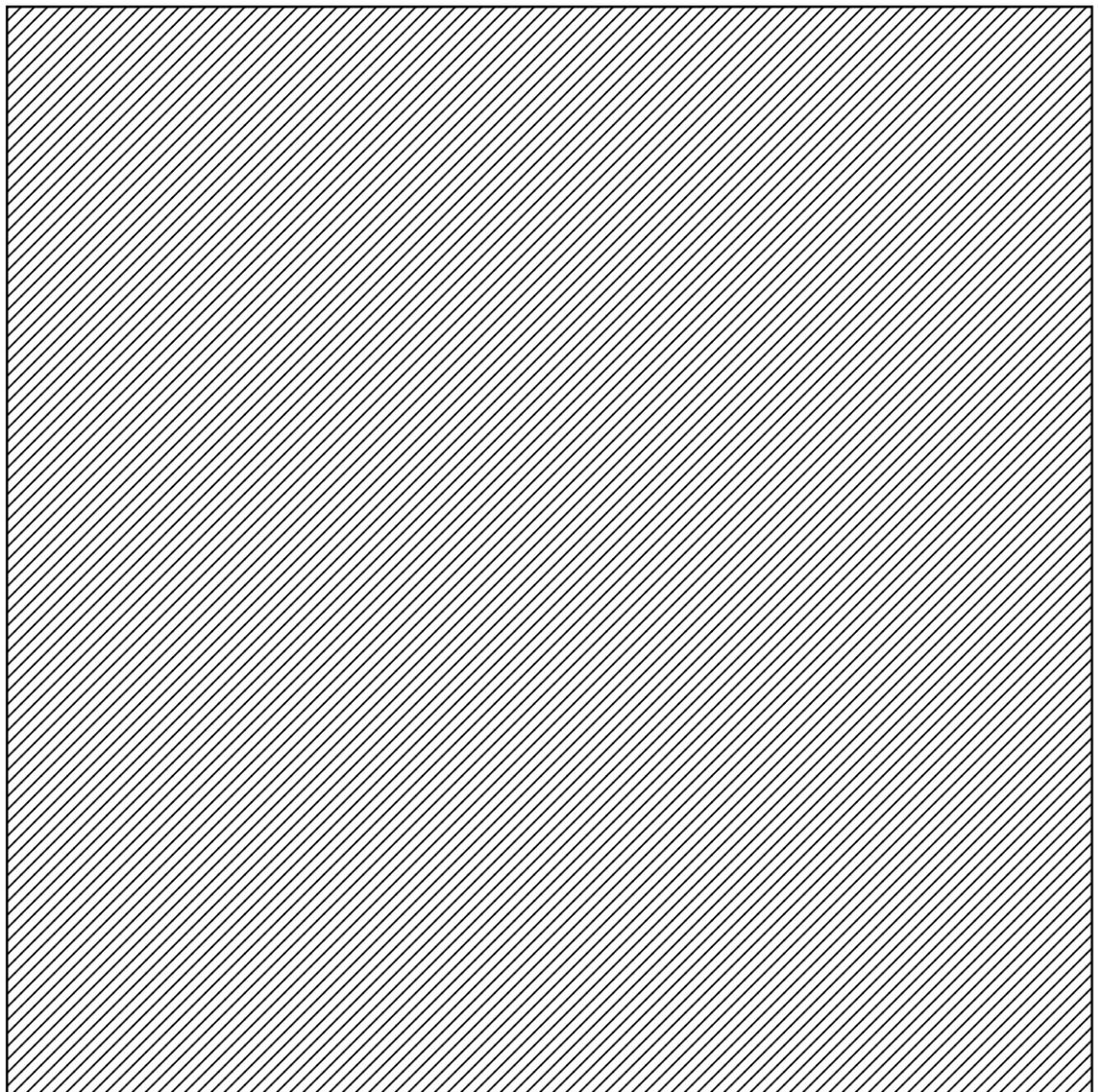
He says he was a little disappointed when he got here, with the non-deployable status and all, but has

since decided Barstow isn't all that bad.

His wife, Kimberly, a caretaker at the Child Development Center, agrees with his views about Barstow and offered some insight into the man behind the machine saying, "He is intelligent, funny, understanding and he doesn't have too much of a temper, thank goodness."

"He is just an all-around type of person," Kimberly said, who has known her husband since the two were in the seventh grade together.

Petty Officer 3rd Class Andrew Blakely, the BMC's supply LPO, reaffirmed everything Pope's wife Kimberly had said and added, "He is a good guy. He is probably the second best on our [billiards] team."



Services' senior enlisted present united voice

By Linda D. Kozaryn

American Forces Press Service

WASHINGTON – When the nation's 21st defense secretary meets the services' top five enlisted members, without a doubt, they'll "tell it like it is."

They'll talk about some of the more significant issues that are on their peoples' minds, according to Chief Master Sgt. of the Air Force Frederick "Jim" Finch. Although there have been some successes in the last couple of years, he said, pay and housing are still big issues.

Shortly after taking office, the new secretary will meet Finch along with Sgt. Maj. of the Army Jack L. Tilley, Master Chief Petty Officer of the Navy James L. Herdt, Sgt. Maj. of the Marine Corps Alford L. McMichael and Master Chief Petty Officer of the Coast Guard Vincent Patton III.

Last, but far from least, the secretary will meet Master Chief Petty Officer of the Coast Guard Vincent Patton III. In all likelihood, the upbeat self-proclaimed "Coastie" will introduce the new secretary to the Coast Guard version of the Army's emphatic expression "hoah!"

Feeling surrounded by Army green landlubbers a few years ago while attending the Sergeants Major Academy at Fort Bliss, Texas, Patton jokingly appropriated "Bay Watch!" as his Coast Guard battle cry.

Working with these seasoned enlisted men will undoubtedly be a memorable experience, even for a man who's previously served at the Pentagon's helm. Bush administration nominee Donald Rumsfeld was defense secretary from 1975 to 1977. Since 1977, however, the military has changed considerably, and the five men now representing the enlisted force reflect that change.

To put it in troop lingo, these guys are "purple." They're a cohesive team, comrades in arms who look beyond branch. They're "tight." They've cast aside service biases and interservice rivalry. Like the military itself, the five treat each other as a "total force."

Air Force Gen. Gregory S. "Speedy" Martin, commander of U.S. Air Forces in Europe, recently introduced the services' senior enlisted members as "one of the most credible groups of leaders" in the military. He said the senior enlisted members' credibility is based on their cumulative personal experience. In other words, the five have long walked the walk. They talk the talk and people listen.

Collectively, they represent the service men and women, active duty and reserve, who stand watch at the Korean DMZ, keep peace in the Balkans, patrol the volatile Persian Gulf and fly the hostile skies of Iraq. It's their job to keep the military's top leaders in touch with what's really happening in the field.

They spend most of their time visiting soldiers, sailors, airmen, Marines and Coast Guardsmen around the globe. They hear people's concerns firsthand and relay them back to

the policy makers in Washington. Traditionally, candor and honesty are a senior adviser's stock in trade. True to their predecessors, the five shoulder the burden of telling it like it is rather than the way people might wish things to be.

These top sergeants and chiefs bring more than 100 years of service to the upper echelons of the Pentagon. Training, personnel, readiness, contingency operations, combat — they've been there, done that. The multiple stripes on their sleeves bear witness to that experience.

During visits with troops worldwide, it is evident the senior enlisted command respect and fit right in. Herdt, for example, recently sparked some laughs among sailors aboard the nuclear aircraft carrier USS Harry Truman, on station in the Mediterranean.

During a holiday visit, the Navy's master chief took a highly dramatic, drill sergeant stance almost nose-to-nose with a young sailor. "What do you mean, you don't know who I am?" Herdt yelled, to the audience's delight.

Groundpounders and aviators may at first be a bit quizzical when they see the Coast Guard NCO in their midst, but Patton's resounding cries of "Bay Watch!" charms them all.

In fact, the Coastie's infectious humor and gleaming, ear-to-ear smile seem to be the hallmark of the military's top enlisted musketeers. They all exude wholehearted support for the "all-for-one and one-for-all" credo.

"We have far more things in common than we have differences," Finch told the American Forces Press Service during a December troop visit in Germany and the Balkans.

"The more we come together, the more we see that.

"It really doesn't make any difference what kind of uniform you wear, or what the patch is on your BDUs," Finch said. "We all have the same basic issues, and everybody's pushing for the same end.

"Whether you go to an Army camp in Tuzla (Bosnia), an aircraft carrier or an Air Force base, the issues generally are about the same," he added. "It's good to be able to have all of us grouped together to work them collectively.

"We don't get to spend as much time together as we would like. But when we have come together, I think we have locked arms on a number of issues and that's a good thing for all the military men and women in DoD."

Finch said the working relationship among the senior enlisted couldn't be better. His Coast Guard counterpart heartily agreed.

"I think we're more like brothers," Patton said. "We are constantly in contact through e-mail and phone calls." Except for Finch, who lives at Andrews Air Force Base, Md., the senior enlisted even live near each other at Fort Myer, Va. Patton said their families get together off-duty often.

On duty, the senior enlisted meet quarterly with either the defense secretary or chairman of the joint chiefs of staff. They also periodically are called upon to testify before congressional committees that deal with defense appropriations and other matters.

In talking with senior defense officials and appearing before Congress, Patton said the senior enlisted's solidarity comes to the fore. "We all talk to one another beforehand to ensure that we all capture what our issues are and what the other services issues are," he said.

The Coast Guard is part of the Transportation Department, Patton noted. When briefing officials there, he said he lets them know how Coast Guard issues impact the military as a whole. His counterparts, he said, do the same.

"They'll talk about things going on in the Army and the Air Force and then they'll bring up issues that affect the Coast Guard as well." Often, Patton remarked, it blows people's minds that a Coastie can talk about Army or Air Force issues and vice versa.

Tilley, the Army's top sergeant, agreed that their cohesive relationship benefits the military. "If one service has a problem and we understand it's a problem in all the services, then we can help each other try to solve that problem collectively."

"We're the eyes and ears of the commander," Tilley said. The five report to their respective service secretaries and chiefs. "We go out and bring soldiers' concerns back to them to tell them what they are and try to work out those issues."

McMichael, the Marines' top sergeant, said he and his counterparts just "might be the best united force we have in the entire armed services." As such, they serve as an example for the rest of the military: "The enemy doesn't think of us as

Navy or Marines or Army or Coast Guard, they think of us as Americans," he stressed.

Working out common issues ahead of time, then presenting a united front to military leaders packs a bigger punch, McMichael said. "Things move faster when they know we're all in accord.

"We're more about the military than we are about

our individual services. To be divided or individualistic does nothing for the military. United, we are able to get to the issues that we think are important to the junior enlisted."

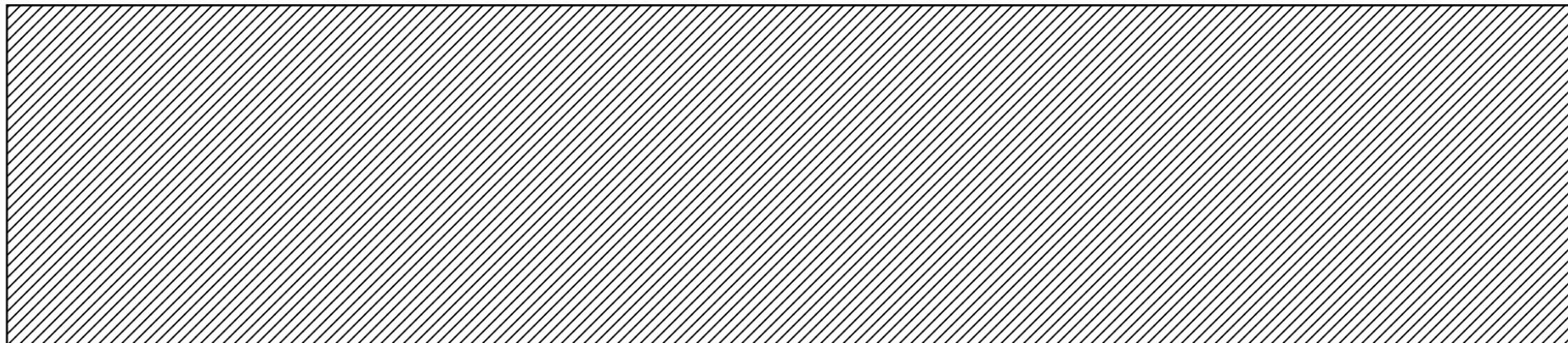
Herdt, the Navy's top enlisted member, echoed his peers' views. "In addition to being professional comrades in arms, we are truly best friends," he said. "I think it helps the military by setting the example for everyone else to follow. We're never going to fight alone again. In any conflict that our country engages in, we're going to do this in a joint way."

"It really doesn't make any difference what kind of uniform you wear, or what the patch is on your BDUs," Finch said. "We all have the same basic issues, and everybody's pushing for the same end."

— MSgt. Frederick Finch, USAF

"We're more about the military than we are about our individual services. To be divided or individualistic does nothing for the military. United, we are able to get to the issues that we think are important to the junior enlisted."

— SgtMaj. Alford McMichael, USMC



AROUND THE CORPS

AAAV: Faster, greater power from the sea

By Capt. Steve A. Butler
Headquarters Marine Corps

General Jones, Commandant of the Marine Corps said it best with the statement to the Direct Reporting Program Manager Advanced Amphibious Assault following the Pentagon's approval to proceed into the final

phase of development: "... you have transformed a revolutionary concept into the reality of a revolutionary weapons system. Your efforts have ensured that the AAAV will remain a keystone capability in support of the corps' vision of warfighting in the 21st century ..."

The Advanced Amphibious Assault

Vehicle is the Marine Corps' highest priority ground program designed specifically for the signature mission of the Service. This advanced warfighting system moves three times faster and carries greater firepower than the legacy amphibian, providing Marine warriors from the sea greater flexibility and a superior tactical advantage.

The 21st century Marine Corps' is being shaped today through the transformation of revolutionary warfighting concepts into the reality of revolutionary weapons systems towards a strategically agile, operationally mobile, and tactically flexible expeditionary force. In the 1980's, the Navy and Marine Corps developed the concept of Over-The-Horizon amphibious operations to avoid enemy strengths, exploit enemy weaknesses, and protect Navy ships from increased land-based missile threats and sea-based mine threats. The AAAV along with the MV-22 Osprey tilt rotor aircraft and the Landing Craft Air Cushion (LCAC) form the "Amphibious Triad" designed to provide true expeditionary maneuver warfare capability. As a ground-up new design by and for Marines, the AAAV is built to correct deficiencies inherent in the legacy amphibian in addition to providing a modern, integrated platform capable of operations across the full spectrum of future Military operations in accordance with emerging Marine Corps concepts and doctrine. In addition to its greatly increased speed on the water, the

AAAV will provide superior land mobility, greatly increased firepower, integrated Command and Control functionality, and advanced survivability features that will be absolutely essential for effective 21st century Marine warfare. To quote the Commandant: "...the AAAV will remain a keystone capability in support of the Corps' vision of warfighting in the 21st century."

The AAAV's unique capabilities will include: (1) over three times the water speed of the current AAV; (2) nearly twice the armor protection of the current AAV; (3) the ability to defeat future threat light armored vehicles; (4) land mobility equal to or greater than the M1A1 tank; (5) effective command and control with subordinate, adjacent, and higher units; and (6) NBC protection for both the crew and embarked personnel.

The Marine Corps AAAV Technology Center, located in Woodbridge, Va. has successfully developed, built, and tested various new integrated systems for incorporation into the AAAV. Development will continue into full rate production leading to the initial operational capability (the first complete AAAV company) for the Fleet Marine Forces in fiscal year 2006. The 1,013 AAAVs will continue to be fielded to Marine units as production rates allow through the years 2007-2016. AAAV production will conclude with Full Operational Capability

See AAAV Page 14



Official USMC photo

The Pentagon has approved the Advanced Amphibious Assault Vehicle for the final phase of development. The future of the Marine Corps' amphibious warfighting doctrine hinges on this remarkable vehicle. The AAAV is the linchpin in the concept of "over-the-horizon" amphibious warfare.

'Common Sense' tactics suit Marine Corps' business plan

By Sandra J. Erwin
National Defense Magazine
Reprinted by permission of National Defense Magazine

An unresponsive bureaucracy that delays repairs of equipment and deliveries of supplies for weeks and months makes for many frustrated Marines, says Col. Robert E. Love. But he avows that relief is on its way.

Love is the head of a year-old Marine Corps agency, with a staff of nine, created for the sole purpose of shrinking the bureaucracy that is to blame for "poor customer service," he said in a recent interview.

Marines should not have to wait 57 days to have a truck fixed, nor should they have to operate the nearly 200 disparate computer systems that today are used to manage battlefield logistics, said Love. "Some of our young Marines know we can do better. ... They are frustrated with the system."

The organization created to overhaul the cumbersome logistics processes is called the Integrated Logistics

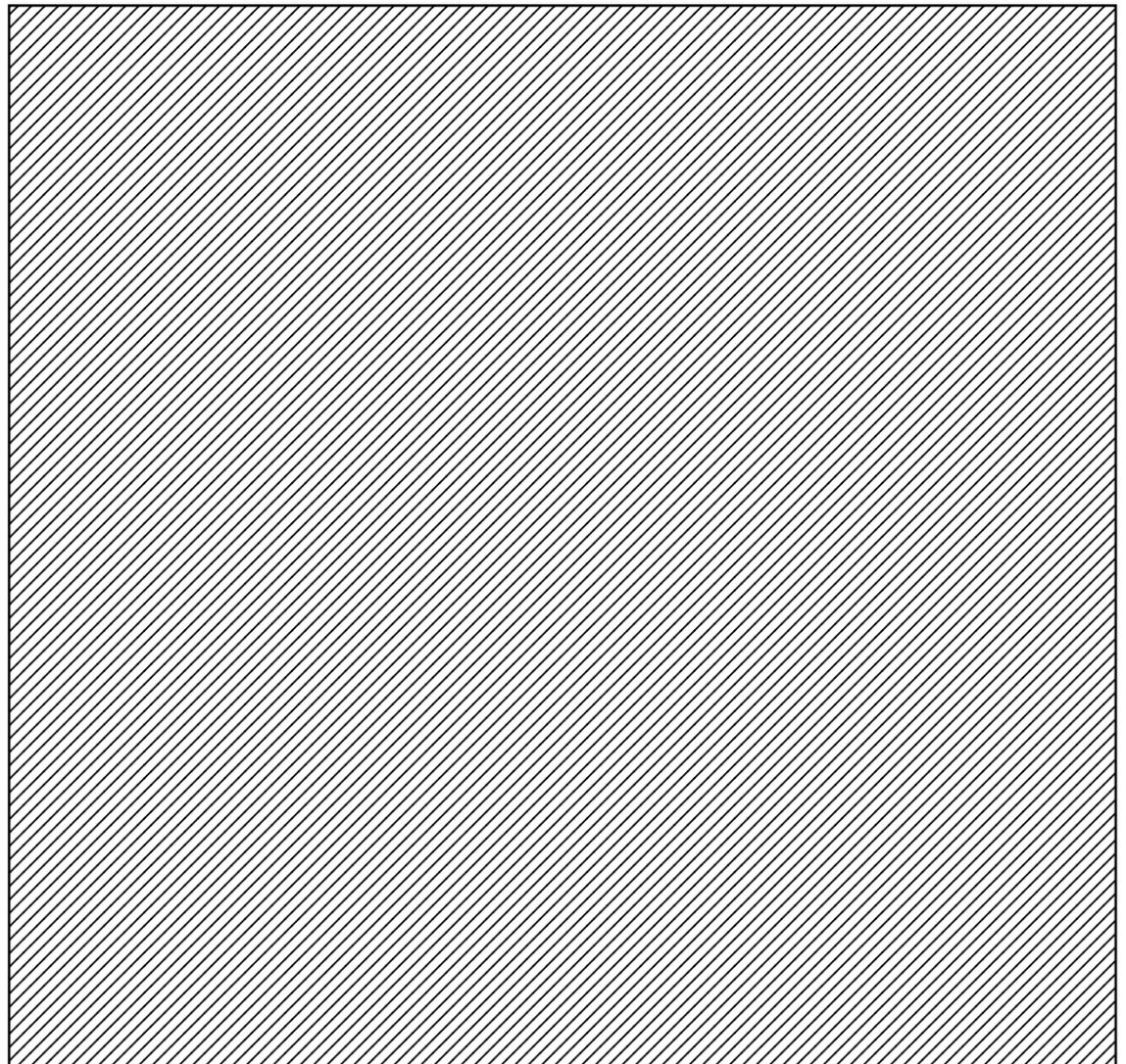
Capability Center. Love was among a selected group of Marines "hand-picked" by LtGen. Gary S. McKissock, the Corps' deputy commandant for installations and logistics.

"We selected Marines who were forward thinking, risk takers, not afraid of uncertainty, and comfortable with innovation. And we put them in charge," McKissock said in an interview at his Arlington, Va. office.

"My interest in logistics reform had its genesis in the Gulf War," he explained. "We watched the Army's 'iron mountain' [of supplies]. We thought there was a more efficient way of doing it."

At the core of logistics reform, McKissock believes, is the "smart" use of information technology and a lot of "common sense." The Marine Corps often finds itself victim of the "tyranny of square and cube," he added. The term refers to the difficulties Marines have in finding enough space on ships to carry all their supplies. "We only have so much space on board ships.

See TACTICS Page 12



COMMANDER'S CORNER

Maintenance Center Barstow

Firefinder teaches lesson about Strategic Partnership

By Rich Nicholls

Fire Support Program, ATMS, Inc.

"Firefinder" has become Maintenance Center Barstow's current synonym for strategic partnering as the Firefinder Product Team once again proves to be a role model for innovative partnering techniques.

The Maintenance Center issued its first AN/TPQ-46A Firefinder Radar Set to Camp Lejeune's 10th Marine Regiment advance party January 9 as part of the Marine Corps Air Ground Combat Center Combined Arms Exercise Program.

A partnership between the Marine Air Ground Task Force Training Command's Exercise Support Division at MCAGCC Twentynine Palms and MCB has augmented



Photo by Donna Redes

Allen Howard, MCB Firefinder Product Team leader (right), and a Camp Lejeune Marine make their list and check it twice during the Firefinder Radar Set inspection.

the CAX Enhanced Equipment Allowance Pool at ESD by issuing an AN/TPQ-46A to exercise forces for the first time.

The AN/TPQ-46A Firefinder Radar Set is used to detect, track and locate mortar, artillery and other high angle-of-trajectory projectiles from a range of 750-24,000 meters and a continuous sector of 1,600 mils. It also provides friendly artillery registration and adjustment.

The system uses software to filter out unwanted targets such as birds and aircraft. After a valid target is identified, a computer derives a projectile trajectory. The radar set uses that information in conjunction with set statistics and estimated variables to establish where the enemy is firing from. The suspected weapon location is displayed visually on a map, and the map coordinates are printed out.

The weapon location coordinates may be interfaced automatically to a tactical fire control system to direct friendly counterfire against hostile firing locations.

Establishing a radar asset pool here to support CAX forces has been a long-term effort undertaken by the MCB's Firefinder Product Team which is headed by Jack Kulju, MCB Engineering Department.

The return on effort, however, is immediate. Since the Camp Lejeune Marines received their radar set from MCB they avoided "Transportation of Things" costs approaching \$10,000 because they didn't have to transport organic radar equipment here from the east coast. Additionally, they will reap the benefit of im-

proved equipment readiness by reducing the wear and tear and post-deployment downtime on their own assets.

The key to masterminding this creative initiative was in "thinking outside of the box," but many hurdles lay in the way of bringing the concept to fruition. An integrated product team consisting of members from the Fleet Marine Forces, MCLB Albany's Life Cycle Management Center (LCMC), MAGTF Training Command, Marine Corps Systems Command, Marine Corps Combat Development Command, and ATMS, Inc., and this base brought solutions to the many challenges.

The team faced challenges in the areas of asset availability and rotation, the development of supporting policy and procedures in the form of a Marine Corps Logistics Bases Standard Operating Procedure, coordination with the EEAP at Twentynine Palms and Marine Exercise Forces, cost accounting, responsibility and reporting, hand-off and recovery procedures, CAX logistics support and, most challenging of all, funding.

While funding was the biggest and most challenging aspect of the project, it was also the most innovative.

Members of the MCB's Communications and Electronics Business Center and Production Management Department met with MCCDC and

Headquarters Marine Corps personnel to develop a funding plan which would save transportation dollars and create an equitable cost schedule but not financially burden exercise forces.

This is not the first time MCB's Firefinder Product Team has been recognized for its innovative and synergistic approach to program management challenges. In 1997, just after the Marine Corps received its production (Milestone III) decision for the AN/TPQ-46 Firefinder Radar Set, there was no single government entity in place

fully capable of supporting the Marine Corps-unique requirement to upgrade Firefinder radar systems' configuration from AN/TPQ-36(V)5 to the AN/TPQ-46. It didn't take long to conclude that only through a tri-service depot partnership would the AN/TPQ-46 ever make it into the hands of the Marines. Jointly, depot representatives from the then-Marine Corps Multi-



Photo by Donna Redes

Allen Howard, Firefinder Product Team leader (far left), and Camp Lejeune Marines inspect the AN/TPQ-46A Firefinder Radar Set.

See **FIREFINDER** Page 16



Photo by Donna Redes

Allen Howard, MCB Firefinder Product Team leader (left), and Camp Lejeune Marines inspect the Firefinder Radar Set before deploying to Marine Corps Air Ground Combat Center in support of Combined Arms Exercise 3/4-00.

CWVC 713 - No Question about it - these Pioneers make LAV's Rule



Photo by LCpl. Joshua Barnhardt

Dan Herman, heavy mobile equipment operator, uses a tool invented by his shop to test the strut for bends or warps. MCLB Barstow is the only place in the world that repairs LAV struts.



Photo by LCpl. Joshua Barnhardt

James Bengal, heavy mobile equipment mechanic, works on part of the suspension of the LAV.

By LCpl. Joshua Barnhardt
BARSTOW LOG staff

Cost Work Center 713 is saving the government and the taxpayers loads of money by doing things nobody else in the world does, and by using their own inventions to make the job easier.

These men work on the suspensions of LAV's. They are the only people in the world that fix struts for the LAV.

"A brand new strut for an LAV costs around \$20,000," said Jim Schooler, heavy mobile equipment mechanic. We can fix them for about \$2,000 per unit.

The struts go bad because a part of the tube bends or warps. Sometimes the warp can not be detected, so the guys at the LAV suspension shop made their own tool that can find the problem.

The tool is a metal cylinder that fits tightly inside the tube connected to a metal rod that is just as long as the tube. If the tool does not go all the way inside the tube, the tube is bent. And since the tool is just as long as the tube, however far it sticks out of the end of the tube is how far from the end of the tube the bend is.

The shop can order pieces of the tube and replace the bent part to fix the strut for a fraction of the cost of a new one.

Max Moss, heavy mobile equipment mechanic, is an inventor of many of the tools. He invented an apparatus that takes apart the A-frame that the shock and strut connects to.

Out in the field, a Marine can really give an LAV a working over and can get dirt and rust into the joint of the A-frame. The only way to fix up the joint is to remove it from the A-frame.

The old way to separate the parts was to heat the joint up with a blowtorch and bang it out with a hammer. This caused more damage to the part and consumed a lot of time.

Moss found some old parts to the obsolete M-60 tank that were not being used. He took an M-60 track adjuster and mounted it on a stand. He can now put the A-frame on it and separate the joint from the arm, causing no damage to the part and saving lots of time.

Some of their inventions help ensure their safety on the job. When stripping down an LAV, they used to jack them up with regular jacks that can become unstable when they are knocked around.

Moss invented stands that use pinholes on all four corners of the LAV to support it when it is being stripped.

The stand is put under the corner and a pin is inserted through the hole and connecting to the stand.

"Those stands are so sturdy they could possibly hold the vehicle up in an earthquake," said James Bengal, heavy mobile equipment mechanic.

The shop also invented a stand for a part that required lifting up on a table to disassemble one part and then put on the ground and bending down to disassemble the other part. To lessen the wear and tear on their backs, they invented a stand that can spin



Photo by LCpl. Joshua Barnhardt

Max Moss, heavy mobile equipment mechanic, cleans a flange from an A-frame that he has just pulled apart with his invention.

the part around.

When they finish taking apart one side, they can spin it to take apart the other piece. It also locks the part in so it has no chance of slipping off the table and falling on someone.

The shop also troubleshoots the parts they get. If they find a recurring problem on the parts they receive, they call the manufacturer and advise them of the problem so that they can fix it before they put it on the new LAV's.

One of the problems they are finding now is a pin that is stripping in the differential block. Marines get out in the field and tighten the pin too much and it strips the hole, making the differential malfunction.

Sometimes the problem is so bad they need to replace the entire block. They advised the manufacturer of the problem so they can put in a pin that does not strip the hole. This will save money for taxpayers down the line.

The LAV line is the only civilian unit ever to receive a Meritorious Unit Citation from the Secretary of the Navy in 1991 for the outstanding and efficient work they did on LAV's during Operation Desert Storm. These guys helped make that possible.

"We want to put out a good product so when that kid out there in the field cranks the engine, he doesn't have to worry about it starting," said Patrick Henry, heavy mobile equipment mechanic. "I would rather buy him a beer when he gets back [from the field] than send flowers to his mom [for his funeral]."

That is the attitude all of the people on the LAV line have. They keep our Marines safe, and they save taxpayers money in the process.

They may only look like a misfit crowd that has no business in a government building doing a government job, but talking releases an understanding of what they are doing for the Marines in the field.

One leaves their shop with the utmost respect for the work they accomplish.



By Jim Gaines
MCCS Publicity

Sale continues at MCX

Bargains and big savings are available as the Exchange's January Inventory Sale continues.

Drop by and check out these savings: Ten percent off all home electronics systems, such as TVs, stereos, and CD players. Twenty percent off on all perfume and cologne in stock (except Bath & Body). There's also a whopping 30 percent off all men's and women's clothing in stock (except uniform items).

In addition to all the above savings, there are Manager's Specials throughout the store every week in January.

The Exchange/7-Day Store is open Monday-Saturday, 8 a.m. to 9 p.m., and Sunday, 10 a.m.-6 p.m. Call 256-8974 for details.

The Railhead Exchange (Yermo) is open Monday through Friday from 8 a.m. to 6 p.m. Closed Saturday and Sunday. During troop rotation the Railhead Exchange is open Saturday and Sunday from 9 a.m. to 5 p.m. Call 577-7092 for more information.

Daily Lunch Menu

- Today* - Chicken fried steak.
- Friday* - Hoki fish.
- Monday* - Fried chicken
- Tuesday* - Beef Yaki soba.
- Wednesday* - Salisbury steak.
- Thursday* - Pork chops.
- Friday* - Hoki fish.

All lunch meals served with vegetable, roll/butter, coffee, tea or soft drink. Lunch price is \$3 military, \$4.50 civilian.

A la carte and sub sandwiches are also available for lunch.

Lunch at the Family Restaurant (Nebo), is served Monday through Friday from 10:30 a.m. to 12:30 p.m.

Lunch at the Cactus Cafe (Yermo) is served Monday through Friday from 11:30 a.m. to noon.

Family Night Dinner Menu

- Tonight* - Carved roast beef.
 - Next Thursday* - Barbecue ribs.
- Family Night dinners are served Thursday evenings at the Family Restaurant from 4:30-7:30 p.m. Prices: (military and civilian) \$4.50 adults, \$2.50 children (5-11 years), children 4 years and under are free. All ranks and base civilians are welcome.

MCCS Base Library

In recognition of Black History Month, the Base Library is proud to announce it's new collection of Black Americans of Achievement. There is a selection of 18 volumes of various names to choose from. The list includes:

- Tyra Banks
- Johnnie Cochran
- Louis Farrakhan
- Morgan Freeman
- Cuba Gooding, Jr.
- Gregory Hines
- Whitney Houston
- Janet Jackson
- Samuel L. Jackson
- T.D. Jakes
- Corretta Scott King
- Chris Rock
- Will Smith
- Tina Turner
- Denzel Washington
- J.C. Watts
- Vanessa Williams
- Tiger Woods.

These volumes are all cataloged as biographies for the young adult reader. They were researched and written by various authors. Coretta Scott King has included an introductory essay for each volume. This collection was selected and added to the Base Library as a tool for informative reading and as an avenue for educational research.

Base Library Book of the Month, Adult Fiction: From the Corner of His Eye by Dean R. Koontz. Bartholomew Lampion was born in Bright Beach, Calif., on a day of trag-

See MCCS Page 11

SUPERBOWL XXXV

AFC's
Baltimore
RAVENS



vs.



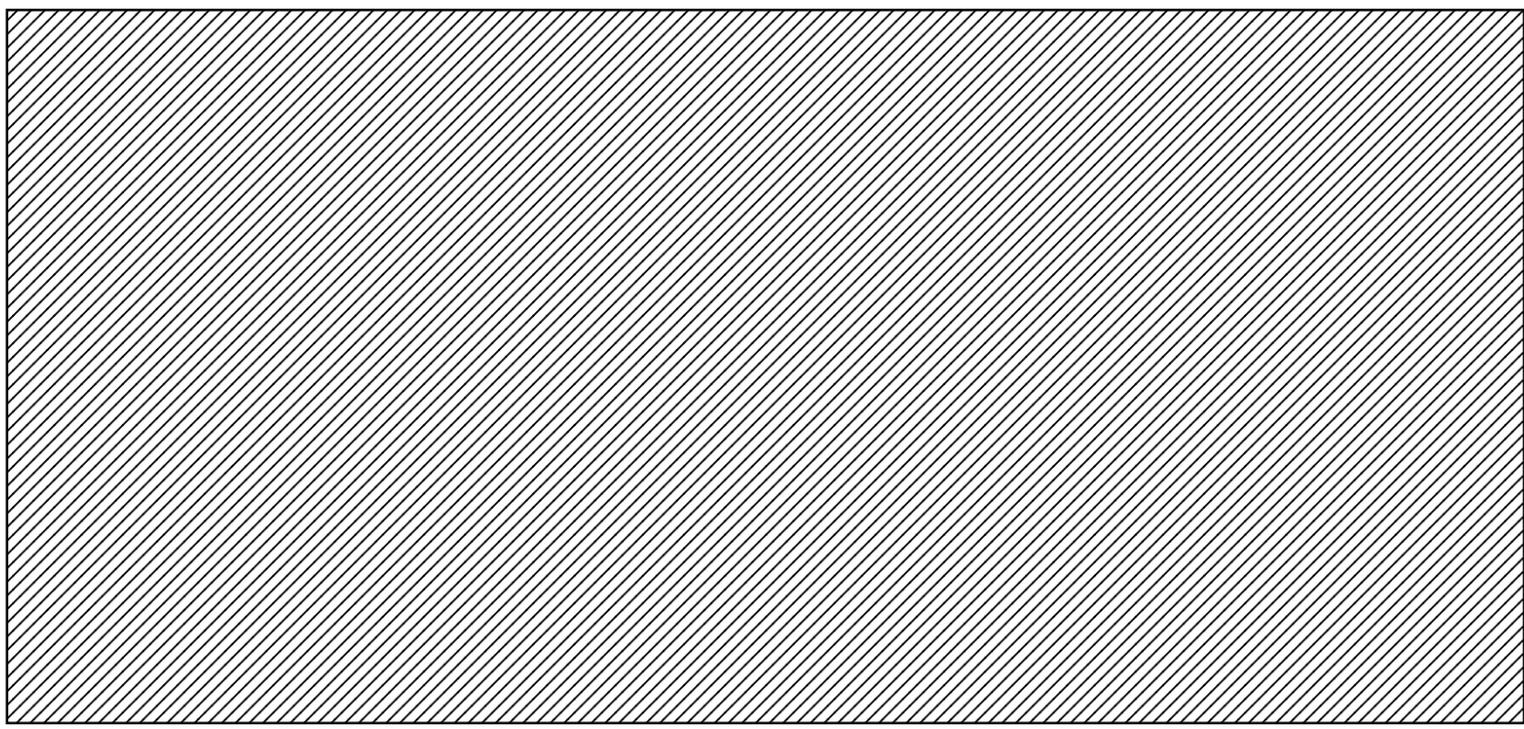
NFC's
New York
GIANTS

**AT TAMPA BAY, FLORIDA
SUNDAY, JANUARY 28
ENJOY THE GAME AT YOUR CLUB**

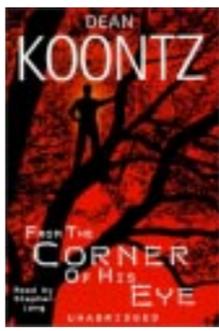
**See it all at the
Oasis Club
& the NCO/Enlisted Club.
Doors at both clubs will
open at 2 p.m.
Sunday, January 28.
The bar will be open
& snacks served
at both clubs
Prizes will be awarded
after the game.**



**For more
information
call 577-6963.**



MCCS from Page 10

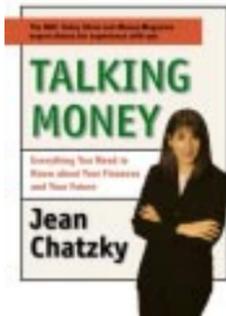


edy and terror, when the lives of everyone in his family are changed forever. Remarkable events accompany

his birth, and everyone agrees that his unusual eyes are the most beautiful they have ever seen.

Base Library Book of the Month, Adult Non-Fiction: Talking Money

by Jean Chatzky. In the pages of this refreshing and informative book, Jean helps bring clarity and



sanity to the financial life. Jean uses her personal experience and professional knowledge to explain everything from credit to equity, bond funds to college savings plans and much more.

Base Library Book of the Month, Commandant's Professional Reading: Tip Of The Spear; U.S. Marine Light Armor in the Gulf War

by G. J. Michaels. Images of U.S. Marines assaulting Pacific beaches in World War II have stereotyped the service's roles and personnel for more than fifty years.

This exciting and disarming frank first-hand account of Marines sweeping over sands of a different sort in fast-moving armored vehicles retires that popular legend and recasts the Corps as the modern, professional fighting force it was in Desert Storm.

Drop by the Base Library and check out the above books or look over the selection in fiction and non-fiction.

The Base Library is open Monday-Friday, 10 a.m.-6 p.m., and Sat-

urday and Sunday, 10 a.m.-4 p.m. For more info call 577-6395.

Ski Lift Tickets

Get those skis out, pick up your tickets at ITT, and head for the slopes. The weather is perfect, and ITT has tickets at reduced prices, but hurry - they're going fast. Here's the selection:

Mammoth Mountain \$47

Bear Mountain \$29.50

Kirkwood \$42

Mountain High has a six-pack for \$129 (\$210 value), great for groups or individuals that ski frequently.

Mountain High also has a three-pack for \$99 (\$182 value). This pack features "Learn to Ski/Skiboard Lessons." All lessons, equipment and a lower lift ticket are included in pack. When lessons are complete receive an All-mountain ticket.

ITT is open Monday-Friday, 8:30 a.m.-4 p.m. Closed Saturday and Sunday.

ITT tickets are available after business hours at the Bowling Center, Wednesday-Friday, 4-6:30 p.m., and Saturday and Sunday, 10 a.m.-5:30 p.m.

The Bowling Center phone number is 577-6264.

Club Activities

Support your NCO/Enlisted Club by participating in the weekly events.

The Club is open Tuesday-Saturday, 6:30p.m.-1:30 a.m. Closed Sunday and Monday.

The weekly activities include: Tuesday - Movie Night, great movies and snacks are provided.

Wednesday - DJ Night, lots of good sounds. Bring your own music if you wish, and they'll be played too.

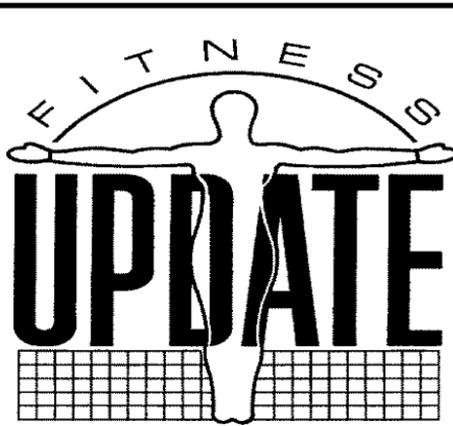
Thursday - Rock n' Roll Night alternating with Country Music Night. Bring your own favorite music.

Friday - TGIF Variety Night. Bring your own favorite music.

Saturday - TGIS Variety Night. Bring your own favorite music.

Drop by and visit on any of the nights listed above. Check it out. You'll like what you see and have a great time. For more information call the NCO/Enlisted Club at 577-6495.

The first Friday of each month is Social Night at the Oasis Club. All officers, SNCOs, and base civilian employees GS-9 and above are invited to stop by and enjoy the camaraderie of the Marine Corps.



HEALTH & WELLNESS CLASSES

Health Management Class - Tuesday. How do we change our way of thinking from "I don't have time" to "I will make time." Learn how to manage physical activity in your busy schedule by making it one of your priorities.

Healthy Heart Class - January 30. How much do you know about how the heart works? Learn the basics of heart anatomy and why it's important to keep the most important muscle in your body healthy and strong.

The above classes will be held in the Aerobics Room at the Gym/Fitness Center, Bldg. #44, from 12-1p.m. Everyone is encouraged to attend. For more information contact Health Promotions at 577-6817.

MCLB BARSTOW BASKETBALL SEASON

The MCLB Barstow Basketball Season tipped off Wednesday.

If you are an authorized patron of the gym and 16 years of age or older, you may participate. Come in and sign up today.

Teams must consist of a minimum of 8 players and no more than 12 players. Point of contact is SSgt. Dennis W. Owen or PFC Bryce F. Catlett, 577-6812.



AEROBIC CLASSES

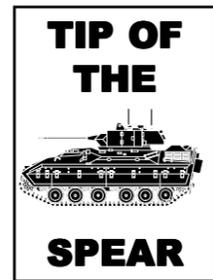
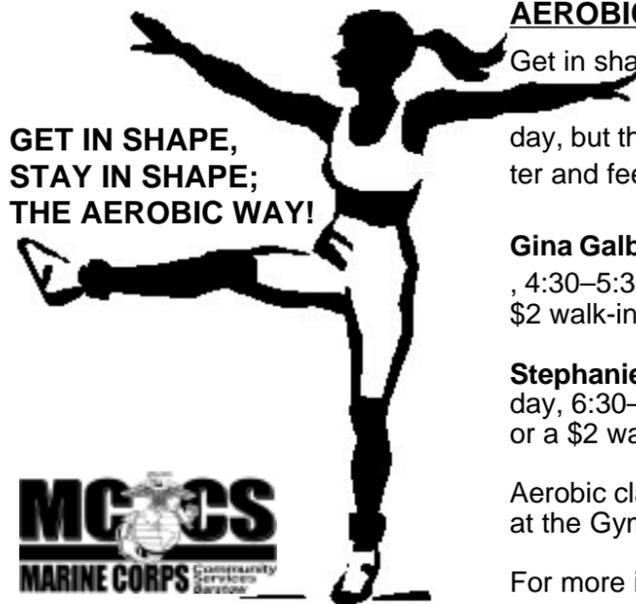
Get in shape, stay in shape with these aerobic classes. They are only one hour per day, but the benefits are terrific. You'll look better and feel better.

Gina Galbraith's classes - Monday-Thursday, 4:30-5:30 p.m. The cost is \$20 per month or a \$2 walk-in fee.

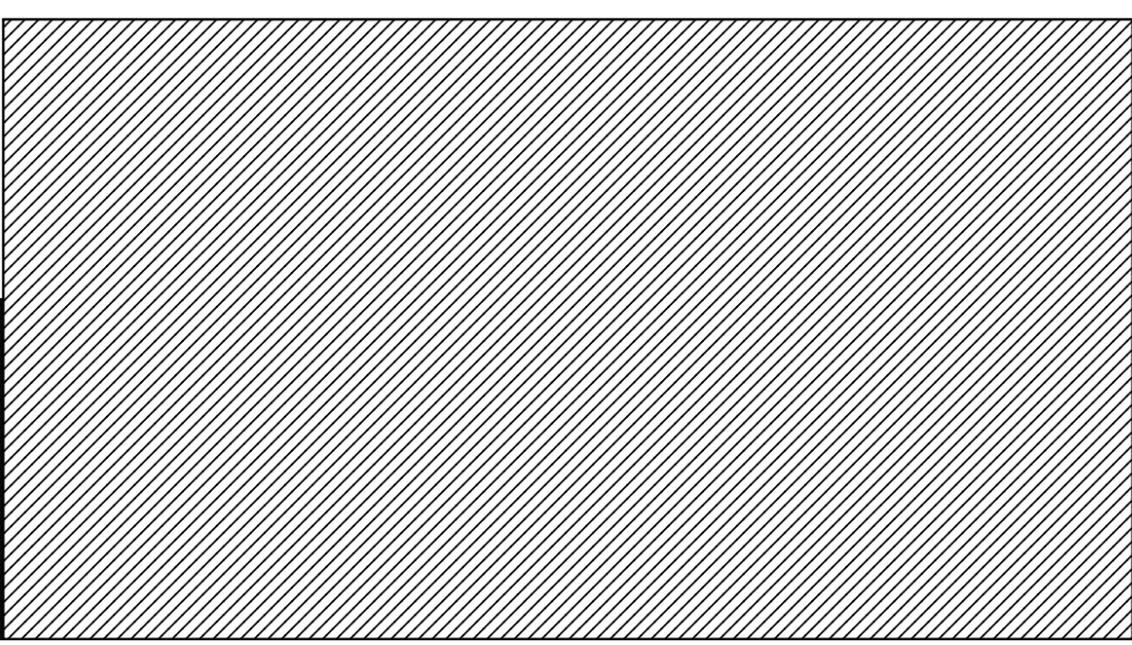
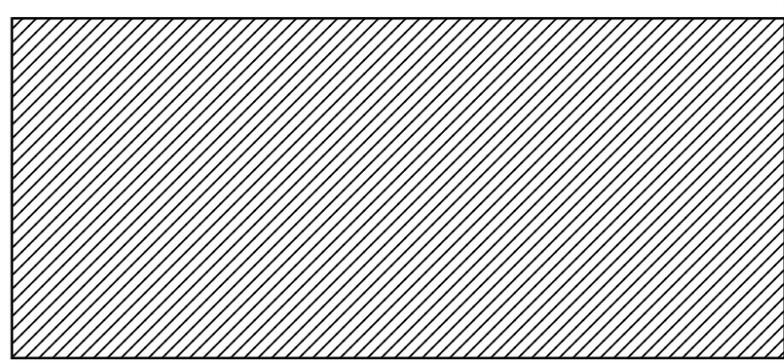
Stephanie Jeffery's classes - Monday-Thursday, 6:30-7:30 p.m. The cost is \$15 per month or a \$2 walk-in fee.

Aerobic classes are held in the Aerobics Room at the Gym/Fitness Center.

For more information call 577-6898.



This exciting and disarming frank first-hand account of Marines sweeping over sands of a different sort in fast-moving armored vehicles retires that popular legend and recasts the Corps as the modern, professional fighting force it was in Desert Storm.



TACTICS From Page 7

You have to be very precise in your planning," said McKissock. "It's a tyranny because we have to think about it all the time."

To get relief from that tyranny, he said, the Marine Corps needs to decide what equipment and personnel are essential to accomplish a given mission, and leave the rest back home. Such an obvious solution to the problem would have been unrealistic years ago, before information systems revolutionized the way organizations manage inventories and deliveries, said McKissock. Since World War II, the U.S. military services have been told that, wherever they go, they must bring 60 days worth of supplies.

"That was a reasonable approach, because we didn't have sophisticated means of distribution or communications. The use of mass made sense."

Today, supplies and requests for repairs can be tracked on a Web site.

"We can identify the requirement much more efficiently," McKissock said, so there is no reason to bring large stockpiles of gear to every deployment.

Nearly 95 percent of the Corps' ammunition and fuel moves by ship. In the future, the goal is to increase reliance on air freight for critical equipment, such as spare parts.

The management of maintenance workloads and spare parts is far more advanced for Navy and Marine Corps aviation units, he said. On the ground side, "we have some catching up to do."

Supplier Chain Part of McKissock's plan is to change the "supply chain," so that when Marines need equipment delivered to the battlefield, they can contact a vendor or a government supplier directly, without intermediaries. The Corps, for example, traditionally has used five administrative echelons to manage shipments of spare parts and vehicle repairs. Each one has its own inventory and its own paperwork processes. The upshot is an unduly long turnaround time to accomplish routine repairs and maintenance, McKissock said.

The Corps now is consolidating the five echelons into three. "We probably will never get to the Caterpillar, or L.L. Bean standard of 24-hour delivery," he said, "but we hope to reduce it significantly."

Rather than having to wait 57 days for a vehicle to return from the shop, Marines should expect about the same turnaround time as they experience at their local car dealer, McKissock said.

"We want our units to be demand-

ing customers and complain bitterly if it takes too long."

Much of the slowdown is attributed to excessive paperwork and administrative chores that have nothing to do with actual maintenance work, he noted. "We are absolutely convinced that a large percentage of activity taking place is 'non-value added,'" said McKissock.

His own records indicate that, every time a piece of equipment goes into the repair shop, only 10 percent of the time is spent "turning wrenches." The remaining 90 percent of the time, "we are ordering parts, we are inspecting, we are moving between echelons."

Eliminating "non-value added" work will mean fewer Marines working in support roles during combat operations, said McKissock.

These troops will be reassigned to combat units within the Marine Corps, he said. "The opportunity to reshuffle the deck will be looked at."

McKissock expects that the entire Marine Corps will benefit from these changes. A year ago, he said, "I briefed every three-star in the Marine Corps. They have embraced the idea [of logistics reform]. They are convinced they are going to get a better product and equipment will be fixed more efficiently. They also see the potential for redistributing the manpower. Finally and least importantly, there are dollar savings." He emphasized that the creation of the Integrated Logistics Capability Center (ILCC) was never about "trying to save people or money."

But in the process of changing the current business practices, he said, "we found out that it was too manpower intensive and too expensive."

About one-third of the work force in the Marine Corps is in the logistics business. The commandant of the Marine Corps, Gen. James L. Jones, specifically stressed the financial savings expected from logistics reform in a letter to Defense Secretary William S. Cohen, last December. Jones estimated that the ILCC pilot program would cost \$11.8 million in fiscal 2000, \$24.9 million in fiscal 2001 and \$12 million in fiscal 2002. The expense, wrote Jones, is a "small cost," considering the potential of \$500 million to \$700 million savings, "primarily through reduction of inventory."

There is potential, additionally, for "recurring benefits" of approximately \$100 million a year by fiscal 2004 or 2005, Jones said. These savings "will be reinvested in [force] readiness." McKissock believes there are "tens of millions of dollars of cost avoidance in secondary repairable systems alone."

These are major vehicle components, such as engines, generators and transmissions. On October 1, the ILCC moved a step forward in logistics reform, with the worldwide consolidation of the management of secondary repairable components, he said. That means there is central control of every unit's inventory, which will make it possible to redistribute the supplies based on need.

The Corps' inventory of secondary repairable systems is worth about \$1 billion.

"We are still doing business the same way we were doing it 20-30 years ago," said Love, the director of the ILCC. "We haven't used technology in our behalf. Some systems we developed are very good. But they are also very stove-piped."

A case in point is the use of separate computer systems to support various lines of commodities, such as ammunition, food and spare parts.

That adds inefficiency, said Love. "Inventories should be managed under a single supply chain."

The Corps today operates 168 maintenance shops. "They are robust, staffed by trained mechanics," Love said. But it makes little sense to have each infantry battalion run a full-fledged shop. "Why not have someone whose core competency is to provide that service to them?"

By consolidating "selected maintenance" activities, the shops would not be so concerned that a vehicle is from their own battalion or from somewhere else.

Under the current system, "you have your own money and your own tools and you worry about fixing your own."

A battalion commander should be able to perform the basic organizational-level maintenance. But more advanced services, which fall under intermediate-level maintenance, should be provided by logisticians, who may be on base but may not be part of that unit, Love explained.

The "beauty" of this arrangement, he said, is that a "logistics commander can reorient capabilities" to fulfill the most pressing needs at any given time.

Within the existing 168 organizational-level shops in the Marine Corps, there are 3,205 maintenance workers and 1,269 supply personnel. "There is redundancy in this area," said Love. "We think we can use these people better."

The 168 shops also carry 126 tons of organizational-level publications, many of which are "redundant," he said.

Collectively, the shops use \$102 million worth of tools. "Every shop has to have its own maintenance tool kit."

One of the ILCC's goals is to consolidate the 168 shops possibly into 75, Love said. That process will be made easier by the decision to collapse what used to be five echelons of maintenance into three levels: organizational, intermediate and depot.

The consolidation will assist in cutting down the repair cycles, which range between 50 and 60 days. The average is 57 days.

"We think we can reduce that cycle by 27 days" when you remove administrative echelons, "just because you are only opening one repair order, only one quality control, one parts requisition transaction. You are not going to waste any time transitioning from battalion to intermediate-level maintenance."

As a result of the time required to transport equipment, "as soon as I can cut repair cycle times, I can reduce inventories," said Love. "We base our inventories on how long it takes to fix equipment. If it takes longer, I have to have more stuff on the shelves."

The current average of 57 days to repair equipment is "ridiculous," said Love. "We should have higher standards than what we have in our personal lives, for our personal vehicles."

The ILCC also plans to categorize processes and inventory based on their importance to the mission and their uniqueness, he said.

Under the traditional supply structure, for example, "almost everything is handled as if it's critical." Certain staples that are not critical to the military mission should not occupy storage space, said Love.

Conversely, essential pieces of equipment, such as tank engines, may need to be stocked far forward, close to the battlefield.

"Today, the way we manage inventory, we pretty much try to move everything forward. That means we tie up people and airlift assets," he noted. In the future, "we will only push forward things that are critical and have high mission value."

Love admitted that these ideas hardly qualify as revolutionary. "This is common sense stuff. But, frankly, the military is just now beginning to realize this."

"Sometimes you stumble and bumble onto these things."

The Marine Corps currently uses between 140 to 200 computer systems for logistics applications, some of which are Pentagon-wide systems, said Love. "It's a big spaghetti bowl."

The ILCC is working to simplify the "spaghetti bowl" into a single "war-fighter portal," he said.

It will be a Web-based storefront, where Marines can order spare parts and supplies just as easily as anyone orders books from Amazon.com.

The portal will be available on secure and non-secure communication lines.

Love's nine-person staff is not attempting to do this work by itself. They are receiving help from contractors and from the Pennsylvania State University School of Logistics.

In the logistics arena, said Love, "we think that [private] industry has a more responsive set of metrics ... but we are not embracing everything that is out there in industry. Some of it doesn't apply to combat operations."

The one set of metrics that Love wants to adopt from the private sector is the response time, which is measured in hours, days or weeks.

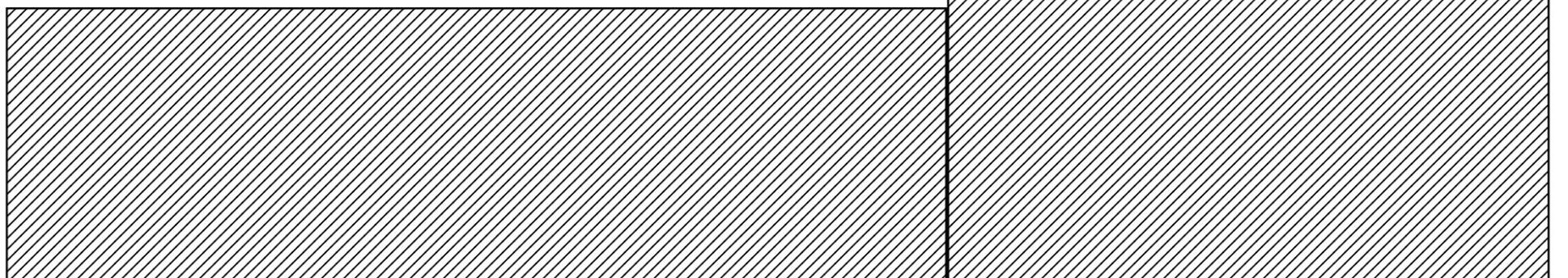
"We measure in days, weeks and months."

Within the next two years, he said, he expects the ILCC will succeed in "institutionalizing the changes."

The goal is to achieve substantial reforms by 2005, "so the Marine Corps may not need this ILCC organization any more."

McKissock predicts that it will be "three to four years before we see things happen." The bottom line, he said, is whether Marines in combat will get faster service.

Otherwise, the current reform efforts will become just one more of those inside-the-Beltway "battles of the brochure."



SPORTS

Intramural basketball season begins

By **LCpl. Joshua Barnhardt**
BARSTOW LOG staff

The intramural basketball season is upon us. There are eight teams vying for the title.

With competition driving every player, expectations for the season arise. These expectations can lead to some serious trash talking.

Every team thinks they are the best, if not good enough to make the playoffs. Not every team can make the playoffs though.

Some of the teams have a few choice words for their competition. "No team can compare with us," said Elder Reyes, the coach of Comms team. "We should take it no problem. We should win the whole thing."

Comm will have to contend with PMO, who finished second last season.

"We should take number one," said Shelton Lawson of PMO. "We're returning all of our starters except for one and we are a little more organized this year."

However, some teams are taking the road less traveled by hiding their cards until the game is played. The Fire Department is taking the subtle approach.

"We hope to upset some teams," said Dell Warfield, Fire Department coach. "We just threw a team together so we might not be any good."

If they are anything like their football team, they will be a force to be reckoned with.

Some teams start the talk with their team name. Joshua Eustice is the coach of the team First Place.

"The name says it all," said Eustice. "That's all we have to say."

We'll see about that as the season rolls on.

The Clinic team is wasting no time predicting how they're season will turn out.

"I'm going to be like the New York Giants and guarantee that we will place in the playoffs," said Antrion Smith, coach of the Clinic team. "Our first game is against the Officers, so all due respect to the officers, but we will come out on top."

He sounds pretty confident about the abilities of his team. The Clinic will have a major improvement over last season if they do what they have guaranteed.

Headquarters is not predicting how they will finish, but they are letting their rivals know they are out to get them.

"Comm and PMO better watch out because Headquarters is deep, fast, loaded and ready to

go," said John Hubbard, Headquarters' coach.

Headquarters plays PMO February 14 and Comm on March 7. We will look forward to those games.

The Officers team is either playing possum or they are preparing to be cellar dwellers for the season at the bottom of the standings.

"I'm not going to do any trash talking," said Vincent Applewhite, coach of the Officers team. "Not after the way we got waxed last season."

Not every team can finish number one. So far three teams have claimed the top spot. One even named themselves after the top honor. There is only one way to decide who will win the intramural basketball league, and that is to play the games.

No matter how much a team talks, what happens on the court is all that matters.

All-Marine boxing trials conclude at Camp Lejeune

By **SSgt. Jason C. Huffine**
Camp Lejeune Globe

CAMP LEJEUNE, N.C. – In what will probably be the only time a Marine lance corporal knocks a lieutenant to the ground and gets away with it, Charles Davis threw a barrage of punches and knocked out Alan Singleton in the final bout at the All Marine Boxing finals at the Goettge Fieldhouse.

The fight, which was the final of seven on the evening's card, had fans cheering as the heavyweight Davis unleashed on a bigger Singleton. Davis, 20, backed the 2d Marine Division tanker to the ropes and connected with a series of body shots and unleashed with right and left uppercuts that sent Singleton to the ground.

Referee Frank Hart stopped the fight 1:35 into the third round.

"When you're throwing punches, you want to get on 'em as quickly as you can," Davis, a Portsmouth, Ohio, Marine said. "I wasn't focused on the fact he was a lieutenant, just that he was another opponent. I wanted to hurt him."

Davis, who said he's boxed since he was thirteen, added he was excited about making this year's

team. And that's what made the victory so sweet.

Judging by the fans' reaction, the 178 lb. bout and sixth on the card, also had people cheering.

Corporal Christopher Tillman was setting up for what appeared to be an upcoming knock out of 2d Marine Division's Lance Cpl. Jacob Garreston late in the second round.

Tillman had Garreston cornered and was connecting with lefts and rights causing Garreston's legs to wobble. However, the bell rang, and Tillman had to wait fifty-six seconds into the third round before he dazed Garreston enough for the referee to stop the fight.

All-Marine Coach Master Sgt. Robert Michael emphasized

to Marines who came out for the trials that he has a tremendous outlook for this year's team. As the Marines gathered in the Goettge's 'Blue Room,' Michael stressed because he feels so positive about the level of competition the Marines have faced within their own ranks, he really feels it happening this year.

The boxing veteran, who fought on the 1988 team under the recently retired Roosevelt Sanders, kept saying to the team, "It's my watch, you with me?" In return, the assembled



Photo by SSgt. Jason C. Huffine

U.S. Marine Cpl. David Nickelson of the 2d Force Service Support Group punches Cpl. Jawawn Hairston during the first round of the first match of the All-Marine Boxing Trials Tuesday. Although Nickelson fought hard in the opening rounds, Hairston won the fight after the referee stopped the bout in the third round.

SPORTS BRIEFS

Gunnery Sgt. Edward Jones is teaching boxing lessons at the base gym Tuesday and Thursday mornings from 6:00 a.m. until 7:00 p.m. starting Jan. 23.

If you are interested in learning the basics of boxing, contact Jones via e-mail or by phone at 577-6894.

The classes will start with the rudiments of boxing and will progress according to the individual.

Jones advises anyone wanting to participate in the classes to wear comfortable workout clothes and be prepared to sweat.

Marines replied with a simple "Err!"

Michael selected eight more Marines from this year's trials, and explained these Marines would be added to the 15 already on the team.

He also stressed that the crowd who saw Davis outmatch an obvious bigger Singleton, shouldn't always be fooled by size. He said Davis' hand-speed made up for any lack in size he may have had.

Also winning at the trials by point decisions were 2d MarDiv's Staff Sgt. Steven Stokes and Cpl. Heriberto Acevedo, Marine Corps Air Station, New River's Cpl. Roland Diaz, Lance Cpl. Mike Martinez of 2d Force Service Support Group, and LCpl. Anthony Little stationed at Twentynine Palms, Calif.

The trials started Monday with more than thirty fighters competing.

The team is now scheduled for its first competition of the year next month in Fort Huachuca, Ariz., at the Armed Forces Championships.

Michael said as of now 11 Marine fighters will attend the matches. From there, he said the team is scheduled to attend 'The Golden Gloves' and the National Championships in Colorado Springs, Colo. Davis and seven other Marines made the team during the trials.

Family Week Poster Art Contest ends soon

By Andree Swanson
Armed Forces YMCA

SPRINGFIELD, Va. – Time is running out – entry deadline is January 27 – for elementary school artists to win a \$500 U.S. Savings Bond in the sixth annual Armed Services YMCA Art Contest.

Kindergartners through sixth-graders who are dependents of military members are invited to submit drawings depicting their families.

Each first-place service winner receives a \$500 bond. The ASYMCA also prints top artwork as the annual Military Family Week poster and distributes copies to military family support centers worldwide. The week is observed every year during Thanksgiving week. Second-place winners receive \$100 Savings Bonds.

Students of military families in the Army, Navy, Marines, Air Force, Coast Guard, National Guard and Reserve are eligible to enter. Students of reserve component families will be judged with their affiliated service. Department of Defense civilians' children may enter in an hon-

orary category for a \$100 U.S. Savings Bond.

Artwork should be in color on 8.5"X11" paper. Black and white drawings may be entered, but are less likely to be selected as top winners.

The following information should be included on the back of each entry: student's name, grade and age; address; parents' names; service affiliation (if Reserve, please also indicate); phone number or e-mail at which a parent may be reached; rank of military member; installation; and school or youth program, if entering via a group entry.

Mail entries to Armed Services YMCA, Attn: Art Contest, 6225 Brandon Ave., Suite 215, Springfield, VA 22150. For additional information, call 703-866-1260. E-mail queries may be sent to aswanon@asymca.org

The Armed Services YMCA, an affiliate of the YMCA of the USA and headquartered in Springfield, Va., supports more than 50 program locations throughout the United States for all five of the military services.

AAAV from Page 7

in 2016.

Currently, the Advanced Amphibious Assault Vehicle (AAAV) Program has been approved by the DoD Defense Acquisition Board (DAB) for entry into the next phase of development, known as Engineering and Manufacturing Development (E&MD) as of 29 November 2000.

This major milestone approval was granted after a thorough review of the AAAV Program's accomplishments over the past four years by senior Pentagon officials, as well as the future plans that will lead to further production of the AAAV starting in fiscal year 2004. With the program on schedule, within budget, and fully funded, the AAAV Program is developing the E&MD contract to be negotiated with the AAAV prime developer, General Dynamics. Plans for five years of developmental effort to include the production and test of 10 second generation prototypes are being discussed.

During E&MD, extensive reliability and live fire testing will be undertaken. This phase also incorporates design changes into the AAAV design that reduce its unit cost prior to production. Finally, the E&MD phase initiates and conducts manufacturing and production planning at the prime and subcontractor sites. At the conclusion of this phase, the design is complete and ready for production in preparation for fielding of the AAAV.

The AAAV Program Office is considered a pioneer of joint Government/Industry teaming because it was the first major

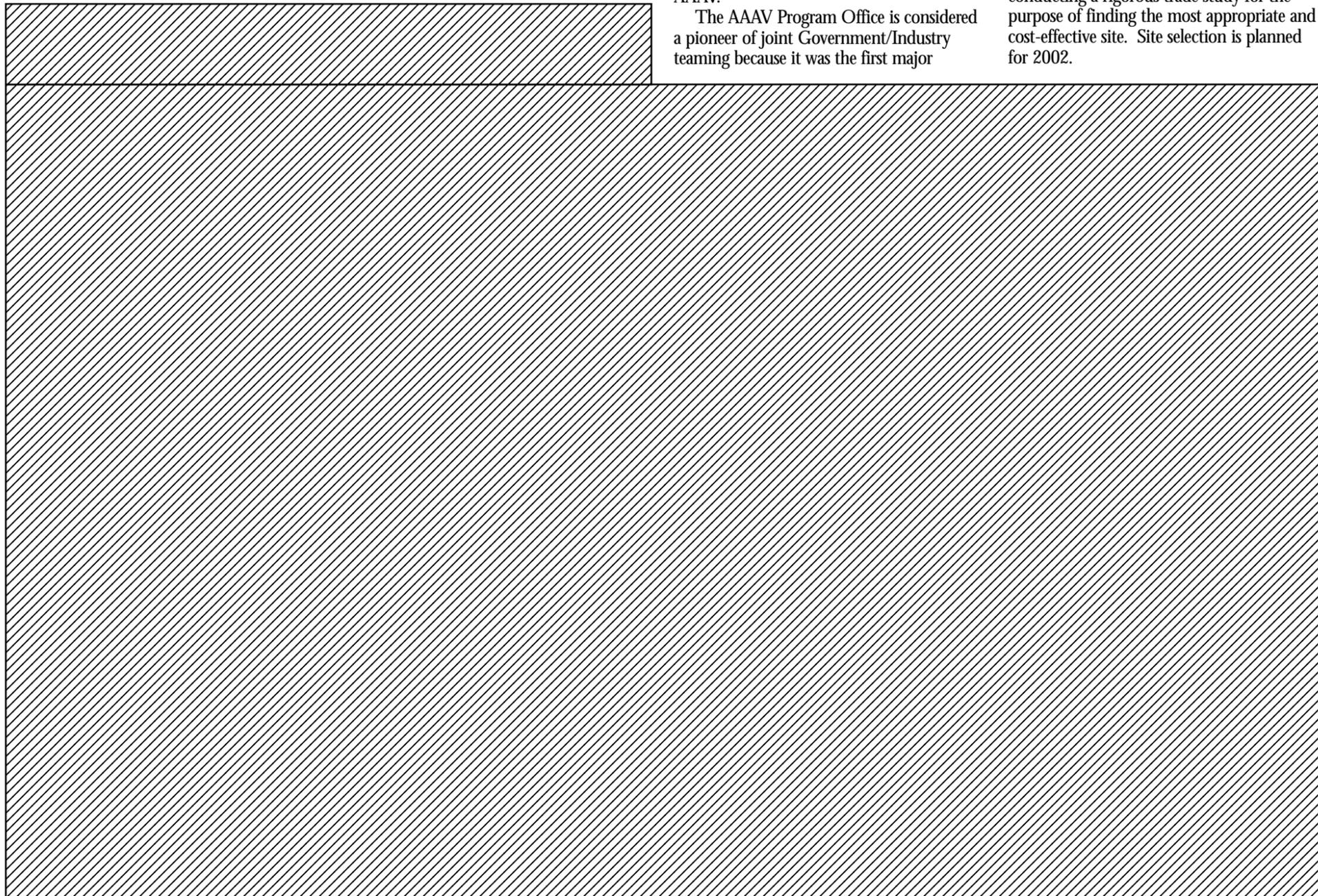
programs to occupy a shared development facility with their prime contractor. The combined DRPM AAA/General Dynamics Amphibious Systems Team, working together since the inception of the program, has evolved into a seamless, synergistic, advanced technology weapons systems development organization, capable of maximizing the combat effectiveness of the AAAV while maintaining the System Total Ownership Cost affordability for the Marine Corps.

The AAAV Program has been recognized throughout the Department of Defense and especially within the Department of the Navy as a model acquisition and logistics program and has received numerous awards.

Following the E&MD phase, the program will transition to the Production, Fielding/Deployment, and Operational Support phase in 2006. During this phase, AAAV's will be produced and delivered, along with support infrastructure, to the field for operational use.

Additionally, follow-on operational Test and Evaluation may be conducted during this phase.

Finally, the system is continuously monitored during this phase to ensure that it meets all established requirements throughout the system's overall life cycle. The Production Site for AAAV is being evaluated at this time by a joint integrated product team (IPT) comprised of AAAV Program Office and General Dynamics personnel conducting a rigorous trade study for the purpose of finding the most appropriate and cost-effective site. Site selection is planned for 2002.



Please submit all Trader Ads to editor@barstow.usmc.mil.

1983 CHEVY CAPRICE: As is, 350 V8, good transmission, new front tires, brand new starter. \$500 OBO. Call 253-7771 anytime.

1980 DATSUN 280SX: Runs good, \$400 OBO. Call 252-8442. Lv msg.

1986 DODGE DAYTONA C/S: 2.2 L turbo, 5-speed, alloy rims, new battery, looks and runs good. \$1,800 OBO. Call 243-3351.

1994 CHEVY SILVERADO XTRACAB ½-TON TRUCK: Fully loaded, tow package, low mileage, very clean inside/out, runs great, well cared for. Will sell for amount owed, \$13,000. Call 947-6995.

1996 PLYMOUTH GRAND VOYAGER: Silver fern, gray interior, P/S, P/B, PDL, C/C, AM/FM/CD/cassette, dual A/C, quad seating, dual sliding doors, 78K miles, great condition, wonderful family car, \$13,500. Call 252-1908 AWH.

1997 TOYOTA PREVIA S/C: Clean in/out. \$15,900 OBO. May consider payments. Call 255-3045.

MOTORCYCLES: PW50, KDX 80, STC 70, 125, all run xlt. Call 255-2115. Ask for Jim.

MISCELLANEOUS: Leer camper shell, white, for small pickup (Toyota, etc), w/carpet kit, light blue, mounting clamps, window seal, sliding side windows with screens, stepped-up rear w/full glass lift-gate and new openers. \$275. Call 253-4242 or e-mail ndlssummer@iname.com.

MISCELLANEOUS: Front end for '86 Toyota 4WD pickup, includes differential, A-frame, axles, disc brake wheels, brake lines, and locking hubs, very good condition, barely used. \$325; Pro NordicTrack, xlt condition. Call 253-4242 or e-mail ndlssummer@iname.com.

MISCELLANEOUS: Army Blue Mess Jacket, marlowe white and Army Blue, Armor/Cavalry branch, size 42, all accessories for Blue Mess including shoulder knows, ties, buttons, cummerbund, suspenders, old style trefoils, and bouillon Armor insignia, also field grade hat, 7 1/8. Call 253-4242 or e-mail ndlssummer@iname.com.

MISCELLANEOUS: Retirement Sale, 1930 antique up-right radio, \$100; Kenmore washer/dryer, \$150/set; 3 oak swivel barstools w/backs, \$50 each; Craftsman 20" mulching mower, \$50; 5 hp/28 gal tank air compressor, 2 yrs old, \$200; Ryobi gas trimmer, \$50; shop bench grinder/wire wheel, \$20. Call 252-4352.

MISCELLANEOUS: Handmade wooden heart-shaped boxes for your sweetheart on Valentines Day. \$20. Call 255-2115. Ask for Jim.

MISCELLANEOUS: Girls Lil' Tikes cottage-style twin-size bed and mattress, xlt cond., bed head has cottage-style roof and a window to store dolls, etc. must see, \$150; Alpine stepper, very good condition, make offer. Call 253-2677 after 5:00 p.m.

MISCELLANEOUS: AM/FM radio/cassette player w/10"x14" detachable speakers, \$20; Navy pea coat, size 38, \$20; Nokia 5120 cellular phone w/battery and leather carrying case, \$50. Call 242-8839.

MISCELLANEOUS: Used ceiling fan, 52", \$12; child's tricycle, \$15; Stanley cabinet w/sliding doors, Basic 100 model, 93" high, \$35/each or 2 for \$70; webbed lawn chair, \$12; baby bath, \$3. Call 256-8803.

GARAGE SALE: Stereo, TV., clothes, porcelain dolls, too much to mention, Friday and Saturday, 8 a.m.-?, 512 South 1st Street, Barstow.

THANK YOU; Thank you for the prayers and kindness shown to me during the loss of my dad.. Sincerely Jeff King

FIREFINDER from Page 8

Commodity Maintenance Center, the Tobyhanna Army Depot and the now-defunct Sacramento Air Logistics Center collaborated on a strategic partnership to exploit individual depot strengths and overcome risks in design, development, documentation, manufacturing, overhaul, systems integration and delivery.

Initially, these program aspects were evaluated against each partner for cost, risk and schedule. Each effort was evaluated on the basis of best value to the Marines and to the taxpayer. In this regard, and by consensus, tasks were assigned to the entity most capable of providing the best value with the smallest learning curve, start-up, labor and shipping costs. Often, an entire project of this nature is awarded to a single entity, public or private, without due consideration to the advantages of partnering. A single entity electing not to partner for best value cannot achieve the cost avoidance realized in a team environment. The depot alliance came up with a team-tasking matrix that served to validate the abundance theory. More than enough for all and nothing more than was achievable beyond minimal risk to cost and schedule for each.

The CAX hand-off coincided with a Ground Weapons Program Review being held at MCB January 9-10. This afforded a pleasant opportunity for the Firefinder Product Team members to see their project come to fruition and observe the first issue of a radar from MCB for CAX 3/4-01. Team members from Albany, Quantico and Twentynine Palms were all on hand to ensure 10th Marines received a quality product in a responsive and coordinated manner.

BRIEFS from Page 3

partners of the military commissary system.

The Scholarships For Military Children program expects to present hundreds of \$1,500 awards – roughly one for every commissary in the Defense Commissary Agency net of nearly 300 commissaries worldwide.

The program is open to qualified college-bound or college-enrolled sons and daughters of U.S. military identification card holders, including active duty, retired National Guard and Reserve members. Survivors of deceased members are eligible if college-bound and under age 21, or already enrolled as a full-time student and under age 23.

Applicants must have a 3.0 grade point average and write a short essay on "What Being a Military Dependent Means to Me."

Application forms are available at the stores or can be downloaded at <http://www.commissaries.com>. A "Frequently Asked Questions" page is available at the Web site.

For more info call Jim Meugniot at the Barstow commissary, 577-6438.

TRUST from Page 2

not made of tempered steel. And if they were, they couldn't be put together to make a building that would stand, because buildings are not made of just iron and steel, at least not on their own.

In a building, the beams that run together meshing into a harmonious, solitary structure do not hold together

on their own. Their joints and buttresses are pinned and screwed together so each piece of metal effectively adheres to and supports the next piece of metal. But if the pieces aren't joined together or aren't fused correctly, the structure ultimately fails. No structure – no unity.

Communicate. Talk. Inform everyone around you of the who's what's, when's, where's, why's and how's of ev-

erything that is going on. Join the pieces properly, and the building will hold together.

Trust your generation of seniors not to steer you wrong, and trust your young Marines to do their job.

Because, one day, the building will be renovated, and this generation of Marines will have to keep the structure that is our Corps standing for another two and a quarter centuries.

